

**SUMMER VILLAGE OF ISLAND LAKE
AGENDA**

Tuesday, March 18th, 2025

Via Zoom

Commencing at 5 p.m.

As per Bylaw 02-2022 there will be no audio/video recordings of meetings.

1.	<u>Call to Order</u>		
2.	<u>Agenda</u>	a)	<p>March 18th, 2025, Regular Council Meeting</p> <p>Council Motions for Consideration</p> <ol style="list-style-type: none"> 1. THAT Council approves the presented March 18th, 2025, Regular Council Meeting Agenda. 2. THAT Council approves the amended March 18th, 2025, Regular Council Meeting Agenda.
3.	<p><u>Minutes:</u></p> <p><i>Attachment 3a</i></p>	a)	<p>February 18th, 2025, Regular Council Meeting Minutes</p> <p>Council Motions for Consideration</p> <ol style="list-style-type: none"> 1. THAT Council approves the February 18th, 2025 Regular Council Meeting Minutes as presented. 2. THAT Council approves the amended February 18th, 2025, Regular Council Meeting Minutes.
4.	<u>Delegation</u>	a)	1. N/A
5.	<p><u>Request for Decision</u></p> <p><i>Forwarded separately.</i></p>	a)	<p>Development Officer</p> <p>Administration has provided a draft contract under separate cover for review by Council members prior to approval.</p> <p>Council Motion for Consideration</p> <p>THAT Administration be authorized to sign contract as presented under separate cover.</p>

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	<i>Forwarded Separately.</i>	b)	<p>Annexation Fiscal Impact Assessment</p> <p>Council has had opportunity to meet with both proponents and have reflection time. The updated proposals have been forwarded to Council under separate cover.</p> <p>Council Motion for Consideration THAT Council approve _____ to complete the Annexation Fiscal Impact Assessment at a cost of not more than _____ .</p>
	<i>Separately forwarded.</i>	c)	<p>Resident Concerns</p> <p>Mayor Newton received an email from a resident with concerns to be discussed at an upcoming meeting.</p> <p>Council Motion for Consideration THAT _____</p>
	<i>Separately forwarded.</i>	d)	<p>Legal Opinion</p> <p>Administration will be looking for Council to provide direction on the legal opinion that was separately forwarded.</p> <p>Council Motion for Consideration THAT _____</p>
	<i>Attachment 5e</i>	e)	<p>Dock Authorization Request</p> <p>Request for a Letter of No Objection for a seasonal dock from resident Don Cloutier. This dock has been in use for a number of seasons and all requirements of the Provincial Government have been met.</p> <p>Council Motion for Consideration THAT Administration provide Letter of No Objection to the dock authorization for Public Reserve 15P Plan 3857KS.</p>

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6	<u>Bylaws</u>	a)	N/A
7.	<u>Financial</u> <i>Forwarded under separate cover.</i>	a)	<p>Operating Statement February 28th, 2025.</p> <p>Council Motions for Consideration 1. THAT the February 28th, 2025, Operating Statement be received for information.</p>
		b)	<p>Cheque Listing January & February 2025.</p> <p>Council Motions for Consideration 1. THAT the January and February Check Listing be received for information.</p>
		c)	<p>Bank Reconciliation January 2025.</p> <p>Council Motions for Consideration 1. THAT the January 31st, 2025, Bank Reconciliation be received for information.</p>
8.	<u>Councillors' Reports</u>	a)	Mayor Newton
		b)	Deputy Mayor Wasmuth
		c)	Councillor Fischer
			<p>Council Motions for Consideration 1. THAT the Council reports be received as information.</p>
9.	<u>Administration Reports</u> <i>Outstanding Items separately submitted.</i>	a)	<p>CAO</p> <ul style="list-style-type: none"> • Audit completion. <ul style="list-style-type: none"> ○ Auditor should be at next meeting to present the financials. • Development Officer Negotiations. • ABMuni Spring Leaders Caucus. • Assessment Information loaded. • Mill rate calculations underway.

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			<ul style="list-style-type: none"> • Greater North questions have been submitted, awaiting response. • Assessment Review Board Appointments have been reported. • Election data submitted. • FCSS Annual reporting completed. • Grant applications submitted. <p>Administration</p> <p>Golf Cart Bylaw 05-2024 – Bylaw has been re-submitted with the recommended changes. Received response back that it was under review and we will be notified once completed.</p> <p>Assisting with Election preparation.</p> <p>Assisting with Audit submissions.</p> <p>General administration.</p> <p>Council Motions for Consideration THAT the Administrative reports be received as information.</p>
10.	<u>Correspondence</u>	a) b) c)	2025 Seasonal Fire Outlook Mutual Aid Fire Control Plan ABMuni Preliminary Budget Analysis
11.	<u>Closed Session</u>		N/A
12.	<u>Next Meeting</u>		The next Meeting is scheduled for April 15 th , 2025, at 5:00 p.m. via Zoom.
13.	<u>Adjournment</u>		

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Future Meetings:

May 20, 2025	June 17, 2025
July 15, 2025	August 19, 2025
September 16, 2025	October 21, 2025

SUMMER VILLAGE OF ISLAND LAKE
COUNCIL MEETING MINUTES
TUESDAY, FEBRUARY 18TH, 2025
VIA ZOOM

Council: Mayor Newton
Deputy Mayor Wasmuth
Councilor Fisher

Administration: Chief Administrative Officer, Phyllis Forsyth
Administrative Assistant, Les Forsyth
Delegation, Northern Lights Library System Director – James MacDonald

1. **CALL TO ORDER** Mayor Newton called the meeting to order at 5:02 p.m.

2. **AGENDA** **February 18th, 2025 Regular Council Meeting**
Addition: add 5 d – SDAB Appointments

25-016 **MOVED** by Deputy Mayor Wasmuth
THAT the February 18th, 2025 Regular Meeting Agenda be approved as amended. **CARRIED**

3. **MINUTES** **January 21st, 2025, Regular Council Meeting Minutes**

25-017 **MOVED** by Councilor Fisher
THAT the January 21st, 2025, Regular Council Meeting Minutes be approved as presented. **CARRIED**

4. **DELEGATION**
a. **Northern Lights Library System – James MacDonald**

25-018 **MOVED** by Deputy Mayor Wasmuth
THAT Council accepts the Northern Lights Library Service presentation as information with Administration to research the requirements for establishing a Library Board. **CARRIED**

5. **REQUEST FOR DECISION** **Development Officer**

a. 25-019 **MOVED** by Mayor Newton
THAT Council designates Paul Hanlon as the Summer Village of Island Lake Development Officer with Council reviewing the contract before execution. **CARRIED**

SUMMER VILLAGE OF ISLAND LAKE
COUNCIL MEETING MINUTES
TUESDAY, FEBRUARY 18TH, 2025
VIA ZOOM

- b. Greater North Foundation Capital Reserves Update**
- 25-020** **MOVED** by Mayor Newton
THAT Council submit questions to Administration by February 28th, 2025 and Administration will contact GNF for clarification and request a delegate presentation if needed, before a motion is tabled.
- CARRIED**
- c. Assessment Review Board Appointments**
- 25-021** **MOVED** by Mayor Newton
THAT Council appoint Raymond Ralph as ARB Chairman for 2025,
FURTHER,
THAT Council appoint Gerryl Amorin as Certified ARB Clerk for 2025,
FURTHER,
THAT Council appoint Darlene Chartrand, Sheryl Exley, Tina Grozko,
Richard Knowles, Marcel LeBlanc, Raymond Ralph as Certified
Panelists for 2025.
- CARRIED**
- d. Subdivision Development Appeal Board Appointments**
- 25-022** **MOVED** by Mayor Newton
THAT Council appoint Jamie Kralej, Tony Siegel, Angela Duncan as
additional members of the Summer Village of Island Lake Subdivision
and Development Appeal Board for 2025,
FURTHER,
THAT Council appoint Janet Zaplotinsky as an additional SDAB Clerk
for 2025.
- CARRIED**
- 6. BYLAWS**
- a. Off-Highway Vehicle Bylaw 03-2024**
- 25-023** **MOVED** by Mayor Newton
THAT Council provides 2nd Reading to Off-Highway Vehicle Bylaw
03-2024 as amended.
- CARRIED**
- 25-024** **MOVED** by Deputy Mayor Wasmuth
THAT Council provides 3rd Reading to Off-Highway Vehicle Bylaw 03-
2024.
- CARRIED**
- 7. FINANCIAL**
- a. Operating Statement January 31st, 2025.**
- 25-025** **MOVED** by Councilor Fisher

SUMMER VILLAGE OF ISLAND LAKE
COUNCIL MEETING MINUTES
TUESDAY, FEBRUARY 18TH, 2025
VIA ZOOM

THAT the January 31st, 2025, Operating Statement be received for information.

CARRIED

8. COUNCIL REPORTS

25-026

MOVED by Mayor Newton
THAT the Council Reports be received as information.

CARRIED

9. ADMINISTRATION REPORTS

25-027

MOVED by Councilor Fisher
THAT the Administration reports be received as information.

CARRIED

10. CORRESPONDENCE

25-028

MOVED by Mayor Newton
THAT the Correspondence be received as information.

CARRIED

11. CLOSED SESSION

N/A

12. NEXT MEETING

Next meeting is scheduled for March 18th, 2025, at 5:00 p.m. via Zoom.

13. ADJOURNMENT

Meeting was adjourned at 6:30 p.m.

Mayor, Chad Newton

Chief Administrative Officer, Phyllis Forsyth

info@islandlake.ca

From: Don Cloutier <cloutierdon@gmail.com>
Sent: March 7, 2025 9:32 AM
To: info@islandlake.ca
Subject: dock approval

hello I am Don Cloutier, I am requesting a letter of no objection for a seasonal dock at the public reserve location 15P plan 3857KS in the summer village of island lake. We have been using this location for the past 16 years and the dock is shared with 4 other lots. The dock is removed from this location every fall and put back into the water in the spring. I have liability insurance on this dock aswell. We have a back lot at #67 Tranquill Drive. Please call with any questions or concerns thank you

Don Cloutier
780-349-9891



SUMMER VILLAGE OF ISLAND LAKE

Cheque Listing For Council

2025-Mar-12
8:50:45PM

Cheque		Vendor Name	Invoice #	Invoice Description	Invoice Amount	Cheque Amount
Cheque #	Date					
20250020	2025-02-03	Association of Summer Villages of Alberta	SI-227	PAYMENT ASVA MEMBERSHIP 2025	995.00	995.00
20250021	2025-02-03	Athabasca Regional Waste Mgmt	69204	PAYMENT FEB 25 INSTALLMENT	3,977.42	3,977.42
20250022	2025-02-03	CATALIS TECHNOLOGIES CANADA LTD.	4320248	PAYMENT MUNIWARE LICENSE 2023	1,477.26	1,477.26
20250023	2025-02-03	Forsyth, Phyllis	0029	PAYMENT CAO CONTRACT	6,247.50	6,247.50
20250024	2025-02-03	Taxervice	2427043 2427044 2427045 2427046 2427047	PAYMENT TAXERVICE ROLL 035 TAXERVICE ROLL 214 TAXERVICE ROLL 294 TAXERVICE ROLL 296 TAXERVICE ROLL427	435.75 435.75 435.75 435.75 435.75	2,178.75
20250026	2025-02-28	Municipal Assessment Services	209-1	PAYMENT REPLACEMENT CHEQUE 20250007	2,205.00	2,205.00
20250027	2025-02-28	ALL CHOICE RENTALS LTD.	119342-9	PAYMENT UNPAID OCT 2024 INVOICE - TOILET	275.78	275.78
20250028	2025-02-28	ASSOCIATION OF ALBERTA MUNICIPALITIES	RG202501-181	PAYMENT ABMUNIS MEMBERSHIP 2025	1,148.92	1,148.92
20250029	2025-02-28	Epcor	26662608	PAYMENT STREETLIGHTS	138.98	138.98
20250030	2025-02-28	Kuffa Contracting	1	PAYMENT ROAD SANDING DEC 2024 & JAN 2025	4,095.00	4,095.00
20250031	2025-02-28	Patry Contracting	SI-2357 SI-2366	PAYMENT GRADING JAN 27, 31, FEB 3 ROAD CLEANUP-FEB 25	5,040.00 1,260.00	6,300.00
20250032	2025-02-28	RURAL BYLAW	2025201	PAYMENT BYLAW ENFORCEMENT JAN 2025	705.00	705.00

Total 29,744.61

*** End of Report ***

Wildfire Predictive Services

Seasonal Fire Outlook

March - April - May

Overview

As of March 1, 2025, there have been 21 wildfires recorded in the Forest Protection Area that have burned 78ha.

Generally, colder than average temperatures and above normal snowfall is expected March through May.

Recent Conditions

Temperatures were near normal across the province from December to February except in the northern part of the province where temperature anomalies were highest.

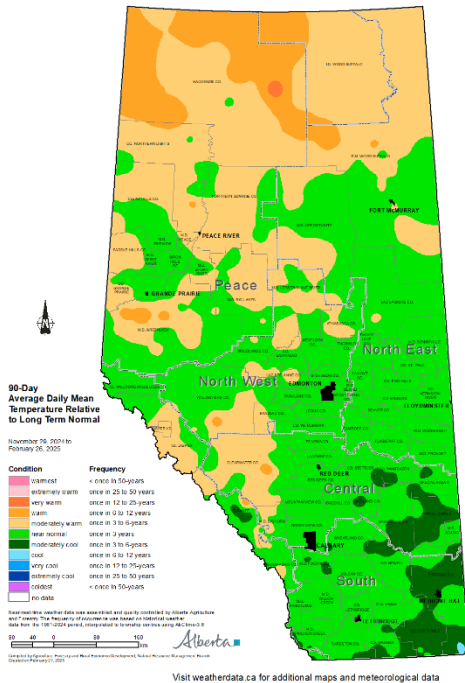


Figure 1 Temperature Relative to Long Term Normal for November 29, 2024, to February 26, 2025. from Alberta Climate Information Service

The accumulated precipitation across Alberta from December to February was generally normal. However, a stubborn eastern Pacific ridge deflected moisture away from western

Canada resulting in below normal precipitation for the East Slopes.

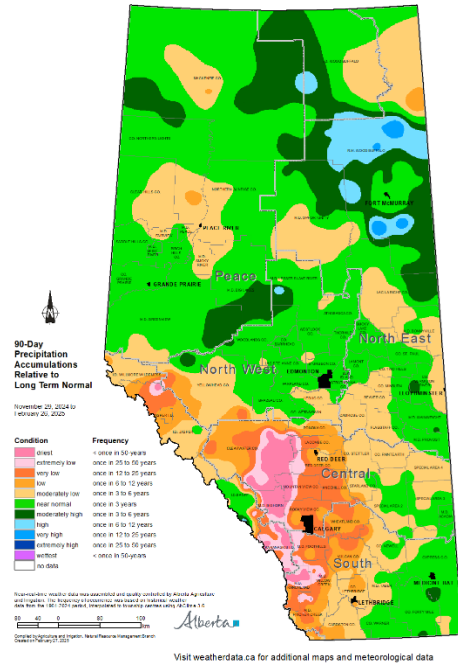


Figure 2 Precipitation Accumulations Percent of Average for November 29, 2024, to February 26, 2025. from Alberta Climate Information Service

The snow cover map shows a snapshot of the daily snow conditions.

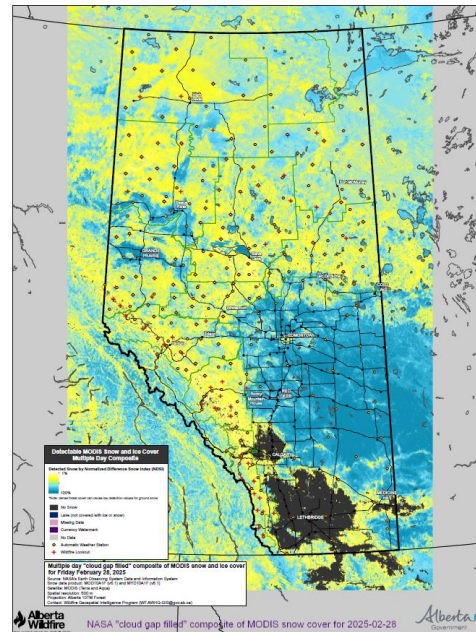


Figure 3 Snow and Ice Cover Map as of March 1, 2025.

It is important to note that it is a composite of multiple days because it is generated by stitching together non-cloud days to get a

complete picture. It presents a 'snapshot' of where there is likely snow on ground

Drought

The Canadian Drought Monitor is reporting areas in western Alberta are reporting abnormally dry and moderate drought.

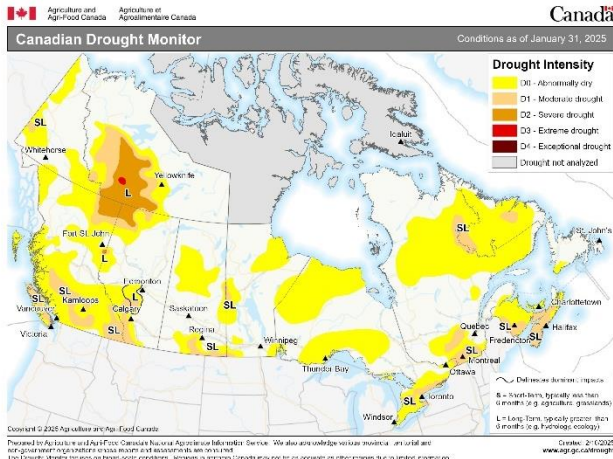


Figure 4 Canadian Drought Monitor as of January 31, 2025.

Long-range Forecasts

Environment Canada's deterministic forecasts for March through May predict above normal temperatures for Alberta. Above normal precipitation over a majority of the province.

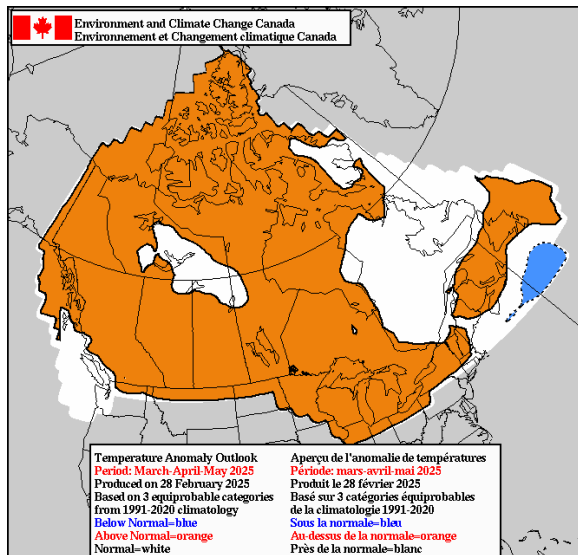


Figure 5 Temperature anomaly forecast for March-April-May issued on February 28, 2025 from Environment and Climate Change Canada

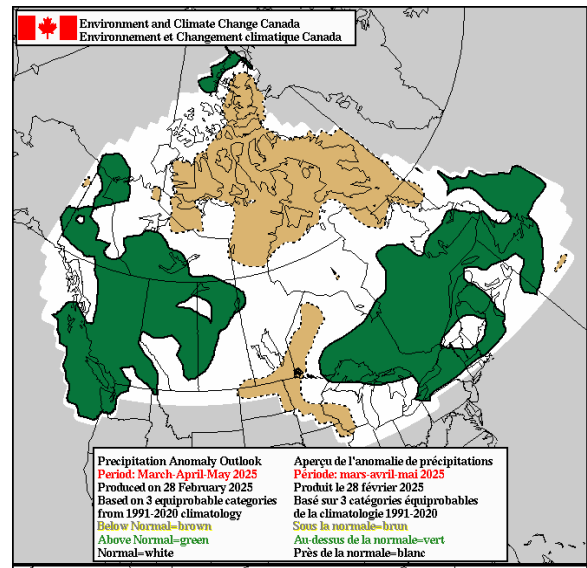


Figure 6 Precipitation anomaly forecast for March-April-May issued on February 28, 2025 from Environment and Climate Change Canada

Environment Canada's probabilistic forecasts for June through August show above normal temperatures persisting across the province. The precipitation forecast map shows there is an equal chance of precipitation being below, near or above normal (i.e. no category exceeds 40%).

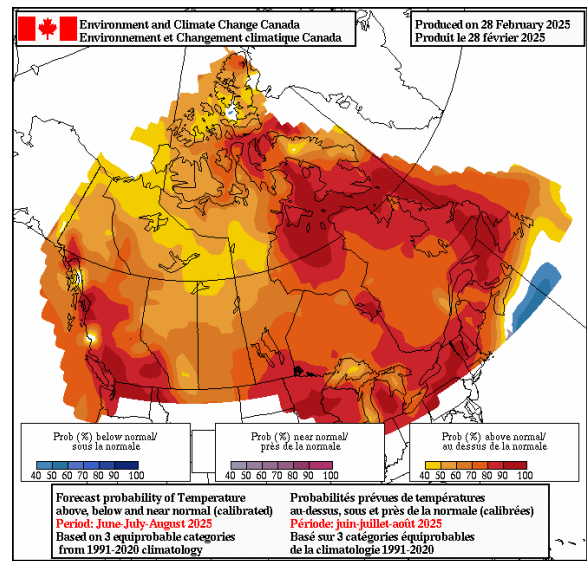


Figure 7 Temperature anomaly forecast for June-July-August issued on February 28, 2025 from Environment and Climate Change Canada

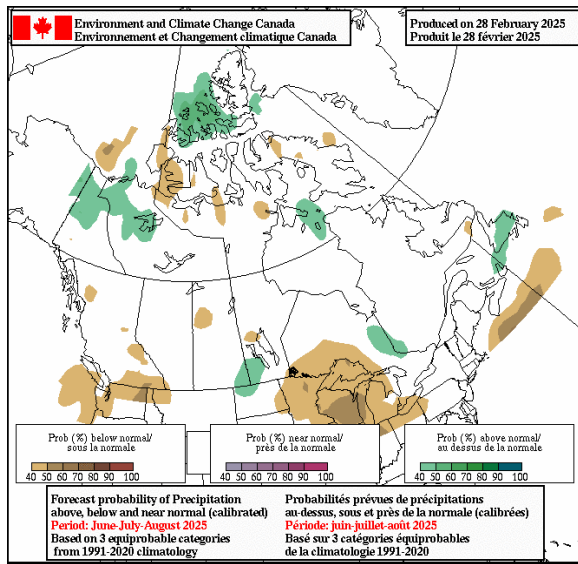


Figure 8 Precipitation anomaly forecast for June-July-August issued on February 28, 2025 from Environment and Climate Change Canada

El Nino-Southern Oscillation (ENSO)

The Climate Prediction Centre is predicting weak La Nina conditions to persist through March-May with a transition to ENSO neutral during March-May. A weak La Nina will likely result in limited impact on weather this winter. During a weak La Nina we can expect colder than average temperatures and above normal snowfall.

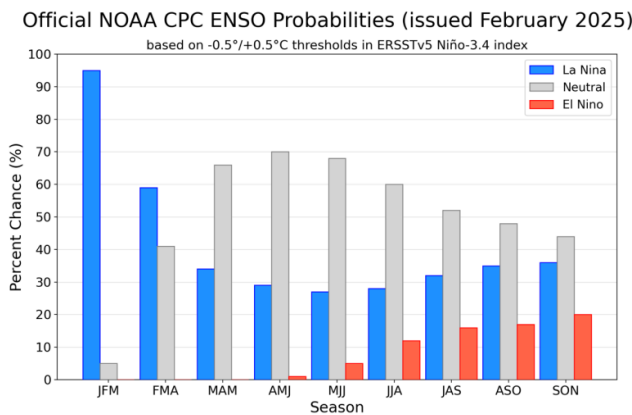


Figure 9 ENSO outlook updated February 13, 2025 from Climate Prediction Center

Fire Danger

Fire danger calculations were shut down in November and are not expected to begin again until late April. Fire danger calculations

begin three days after areas report that conditions are snow-free.

Natural Resources Canada’s forecast severity rating shows conditions are expected to be Low to Moderate in April and High in May. This represents average fire weather severity when compared to the 30-year climatological average. The confidence rating for May is High.

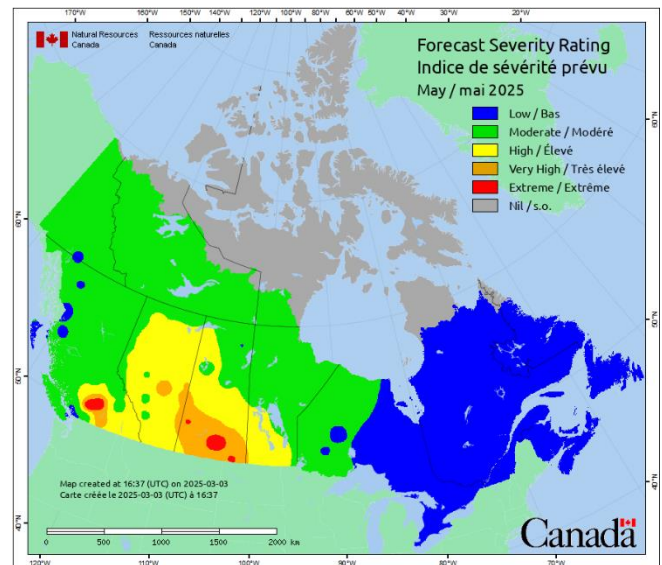
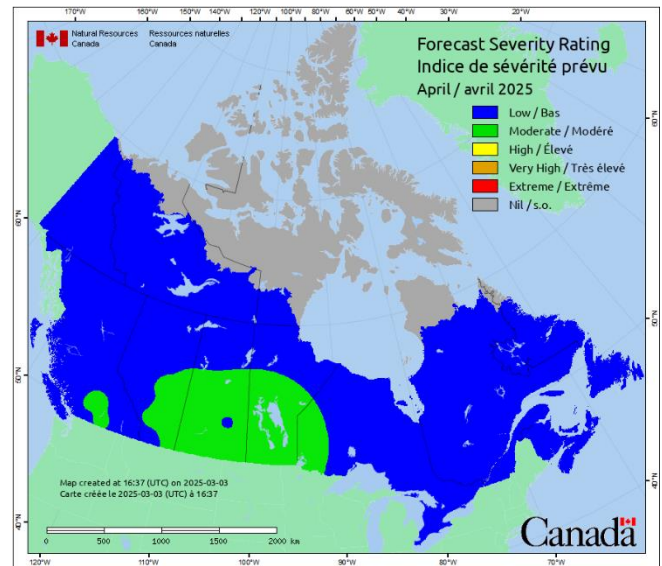


Figure 10 Forecast Severity Rating for April and May issued March 3, 2024 from Natural Resources Canada

Drought Code

Drought Code (DC) is a useful indicator of the effects of seasonal drought on forest fuels and the amount of smoldering that may occur in deep organic layers and large logs. The spring

Assuming near normal precipitation for March, DC values will be High over much of the Province with Very High values in the High Level Forest Area and in pockets across Alberta. The East Slopes will generally see Moderate DC values.

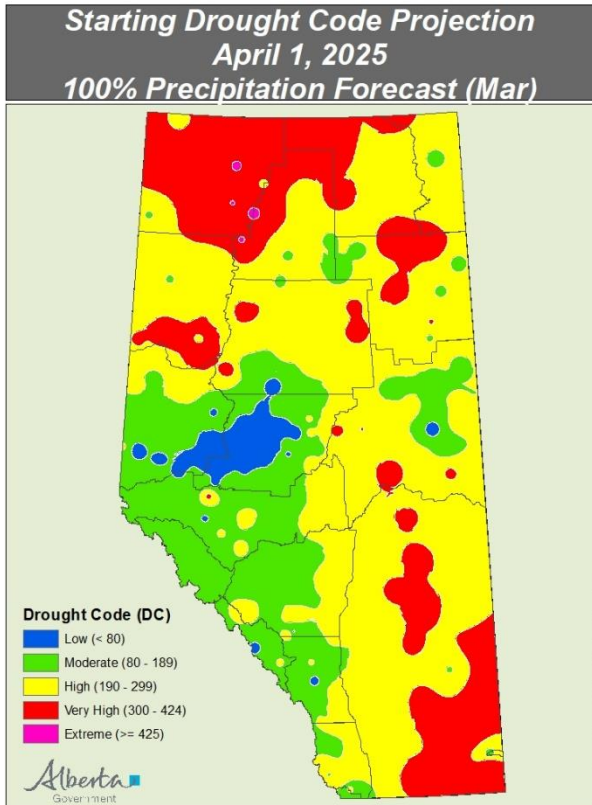


Figure 11 Drought Code projection for April 1, 2024

Climate Station	November	December	January	February
High Level A (YOJ)	56	43	82	38
Fort Chipewyan (YPY)	17	2	67	20
Fort McMurray A (YMM)	67	88	59	130
Peace River A (YPE)	46	41	31	38
Red Earth (WRD)	82	164	168	82
Grande Prairie A (YQU)	210	191	69	47
Slave Lake (YZH)	22	48	64	35
Whitecourt (YZU)	85	102	91	35
Cold Lake (YOD)	148	100	117	25
Edson A (YET)	69	98	96	20
Nordegg (XND)	66	38	69	31
Calgary A (YYC)	234	45	50	127
Pincher Creek (ZPC)	28	104	88	118
Medicine Hat (YXH)	63	86	54	87
Vegreville (WVI)	101	123	33	29
Forestburg AGCM (FPO)	98	104	65	51
Brooks (WBO)	131	112	102	127
Fort Smith A (YSM)	60	122	120	69
Jasper (WJW)	48	80	34	53
Banff (WZG)	69	31	12	31

Table 1 Overwinter precipitation percent of Climate Normal (1991-2020) where yellow shows less than 50% of normal and green indicates greater than 100%

Wildfire Risk

The spring wildfire season in Alberta is driven by Very High to Extreme Initial Spread Index (ISI), a rating of the expected wildfire rate of spread based on Fine Fuel Moisture Code (FFMC) and wind. Very high to extreme values of Buildup Index (BUI), a rating of the amount of fuel available for consumption, are not a prerequisite for large wildfires in May. This means large wildfires in May can occur after only a few days of dry, windy weather (Tymstra et. al. 2021).

Expectations for the rest of the season are heavily influenced by spring rainfall.

References

Government of Canada [Internet]. 2024. [cited 2024 February 28]. Available from : https://weather.gc.ca/saisons/image_e.html?img=s123pfe1t_cal&bc=prob

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Tymstra, Cordy; Jain, Piyush; Flannigan, Michael D.
2021. Characterisation of initial fire weather conditions
for large spring wildfires in Alberta, Canada.
International Journal of Wildland Fire 30(11):823-835.

Statement of Responsibility (Wildfire Predictive Services)

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2025-2028

Mutual Aid Fire Control Plan

Forestry and Parks, Government of Alberta
December 2024

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MUTUAL AID FIRE CONTROL PLAN

This Mutual Aid Fire Control Plan is entered into by the Ministry of Forestry and Parks (FP), Forestry Division, hereinafter called the Division, and the Summer Village of Island Lake, hereinafter called the Municipality, under the Mutual Aid Fire Control Agreement between the Division and the Municipality dated August 26, 2002.

A. ADMINISTRATION

1. PURPOSE

The purpose of this Mutual Aid Fire Control Plan is to define operating procedures and responsibilities within the framework of the Mutual Aid Fire Control Agreement.

DIVISION:

Name: Forestry Division
Address: Box 450, Lac La Biche, AB, T0A 2C0
Phone: (780) 623-5388
Fax: (780) 623-2570

MUNICIPALITY:

Name: Summer Village of Island Lake
Address: Box 568, Bruderheim, AB T0B 0S0
Phone: (780) 237-2204
Fax:

2. FIRE CONTROL PLAN CONTACTS

Names, addresses, and phone numbers of contact personnel for the plan:

1. Division are included in Schedule A – FP Contact List.
2. Municipality are included in Schedule B – Municipality Contact List.

3. MUTUAL AID REQUEST PROCEDURE

Requests for mutual aid will be made by the following personnel:

1. The Division authorizes request for assistance as per Schedule C.
2. The Municipality authorizes requests for assistance as per Schedule D.

The request shall be made in writing using the Mutual Aid Request form (Schedule E). A request will be evaluated by the receiving agency based on available resources and ongoing priorities within their sphere of interest. The mutual aid request will be acknowledged in writing on the Mutual Aid Request form.

4. MUTUAL AID ZONES

The attached maps, Schedule F, which form part of the Mutual Aid Fire Control Plan, outline the mutual aid zones. Requests for mutual aid within each zone will be dealt with according to the following criteria:

1. ZONE 1:

Wildfire suppression within Zone 1 (Forest Protection Area) is the responsibility of the Division. Structural and facility fire is the responsibility of the County. The discovering agency shall report the fire to the responsible agency immediately and will provide mutual aid assistance based on available resources and priorities as requested

2. ZONE 2:

Wildfire and structural fire suppression within Zone 2 (Summer Village of Island Lake) is the responsibility of the Municipality. The Division will deal with requests for mutual aid assistance based on the Mutual Aid Fire Control Agreement and available resources and priorities as requested.

5. COST RECOVERY AND INVOICING

All costs associated with mutual aid will be borne directly by the requesting agency or may be billed by the providing agency to the requesting agency as soon as time permits.

All reimbursements made under the provisions of this Plan shall be in accordance with the Forest and Prairie Protection Act, Forestry Division policy, and the policies of the Municipality and the terms of the following:

1. This Agreement incorporates by reference the Mutual Aid Fire Control Agreement between the Division and the Municipality.
2. Reimbursement to the Municipality shall be at the rates and terms established in the current printing of Wildfire Management Branch Equipment Rates, Schedule 2. The use of any specialized Municipal equipment will be reimbursed at the rates and terms included in Schedule G.
3. Reimbursement to the Division shall be at the rates and terms established in the current printing of Wildfire Management Branch Equipment Rates, Schedule 2 the use of any specialized equipment shall be reimbursed at the rates and terms included in Schedule H.

6. MEETINGS

The Division and the Municipality agree to participate in annual planning meetings to ensure that the contents of the Mutual Aid Fire Control Agreement and Mutual Aid Fire Control Plan are current and to discuss matters pertaining to: wildfire prevention, wildfire detection, wildfire operations, administration, presuppression, and training.

B. PREVENTION AND DETECTION

1. FIRE PERMIT ISSUANCE:

The Division is responsible for issuing fire permits on all lands within the Forest Protection Area. Permits will be issued by a Forest Officer and/or a Fire Guardian from the Forest Area office.

The Municipality is responsible for issuing fire permits within the corporate limits of the Summer Village of Island Lake. Fire permits will be issued by the Fire Chief or Designate.

2. FIRE CONTROL ORDERS:

Fire control orders will be requested by the Division, with input from the Municipality's Fire Chief. The Division will take the lead role in advertisement and enforcement of the fire control order on lands within the Forest Protection Area.

The Municipality will initiate fire control orders within the corporate limits of the Summer Village of Island Lake with input from the Division's Forest Area Manager or their designate. The Municipality will take the lead role in advertisement and enforcement of the fire control order on noted lands.

A Fire Control Order may be requested by the Minister for Municipal lands outside the Forest Protection Area.

Both the Division and the Municipality agree to follow the Fire Ban System focused on terminology to ensure standard messaging to the public, as per Schedule L.

3. COOPERATIVE PREVENTION OPPORTUNITIES:

The Municipality and the Division may develop a joint prevention advertisement campaign that meets both the Municipality and Division needs.

4. COOPERATIVE DETECTION SHARING:

The Division will perform aerial detection during periods of high and extreme hazards on the municipal lands of The Summer Village of Island Lake.

All fires discovered by the Division within the Summer Village of Island Lake will be reported to the Fire Chief at (780) 675-4718, or (780)689-0966

All fires discovered by the Municipality within the Division's jurisdictional boundaries will be reported to the Forest Area Duty Officer at (780) 623-5245.

5. PRESCRIBED FIRE AND HAZARD REDUCTION BURNING:

The Division will be the lead agency for all prescribed fire and hazard reduction burning on lands within the Forest Protection Area. Municipal Fire Departments may be included in these prescribed fire and hazard reduction burns to assist with operations and to serve as a cross-training exercise.

The Municipality is the lead agency for all prescribed fire and hazard reduction burning within the corporate limits of the Summer Village of Island Lake. The Division may be included in the

prescribed fire and hazard reduction burns to assist with planning, operations, and to serve as a cross-training exercise.

6. WILDLAND URBAN INTERFACE:

The Municipality agrees to address wildland urban interface issues within the Municipality through the application of the seven disciplines of FireSmart:

1. Public Education
2. Legislation
3. Development
4. Vegetation Management
5. Emergency Planning
6. Interagency Cooperation
7. Cross Training

The Division agrees to assist the Municipality with wildland urban interface issues through the provision of resource materials and training on the wildland urban interface disciplines and options to minimize hazards within the Municipality.

C. PRESUPPRESSION

1. COOPERATIVE PRESUPPRESSION ACTIVITIES:

The Division agrees to supply fire equipment to the Municipality on a short-term loan basis during wildfire incidents within the Municipality. The amount of equipment provided will be based on the request from the Municipality and the degree of hazard within the Forest Area at the time of the request. The Municipality agrees to return the equipment within 24 hours of being notified by the Division.

The Municipality and Division, when required, agree to make facilities available to each other for presuppression activities when safe to do so and space is available.

The Municipality, if requested, should provide the Division with a copy of their Municipal Emergency Response Plan. This plan may assist with identifying unknown Values at Risk, evacuation times, critical infrastructure, etc.

As they become aware, Municipalities should report to the Division any large scale developments such as open or private camps, new campgrounds or anything that forms a new Value at Risk.

The Division, if requested, will assist the Municipality in obtaining many types of resources i.e. provide equipment listings, aircraft, crews etc, to assist the Municipality with direct hire of resources for the purposes of wildfire suppression and presuppression.

2. HAZARD AND RESOURCE INFORMATION SHARING:

The Division will provide the following information to the Municipality, when available:

1. Fire Weather Indices
2. Weather forecasts
3. Pre-suppression resources
4. Fire Situation Report

The information provided will be for the Forest Protection Area; therefore, the Municipality must consider this when relying on the data provided. Weather forecast information for zones within the Forest Protection Area can be obtained at:

<http://wildfire.alberta.ca/wildfire-status/fire-weather/forecasts-observations/default.aspx>

The Municipality will provide a list of available presuppression resources available to the Division upon request.

D. WILDFIRE OPERATIONS

The Municipality and Division, when required, agree to make facilities available to each for suppression activities when safe to do so.

The Municipality is responsible for issuing evacuation alerts, orders or operations. The Division will make the appropriate recommendations regarding evacuations to the Municipality.

1. PROVISION OF PERSONNEL AND EQUIPMENT FOR MUTUAL AID:

The Division and the Municipality will provide mutual aid equipment and personnel as per the terms of this Plan and the Mutual Aid Request Form. This section describes the operational procedures for cooperative use of resources by both agencies.

1. When one agency requests assistance from another, the sending agency shall dispatch only personnel and/or equipment that meets or exceeds the minimum requirements for qualification, certification, and functionality by that agency.
2. At the time of the request for assistance during a wildfire, the sending agency shall endeavor to dispatch the nearest available resource(s) to the incident.

3. At the time of the request, each agency shall assign a resource that is capable of supervising the activities of the agencies' resources.
4. The requesting agency will make reasonable efforts to release the assisting agency from emergency duties as soon as possible.
5. The Division will assume command of all wildland fires within the Forest Protection Area upon arrival. The Municipality will assume command of all structural fires upon arrival.
6. Structure protection of facilities owned by the Wildfire Management Branch are the responsibility of the Wildfire Management Branch. Structure Protection of other public or privately owned facilities is the responsibility of the local jurisdiction. Wildfire management will only deploy sprinkler systems on prescribed fires, on wildfires for holding line or to meet wildfire suppression objectives and to provide structure protection to wildfire management facilities.
7. The requesting agency may be responsible for arrangement and payment of meals and accommodations for supplied resources.
8. The Division will not assume command on wildfires located outside of the Forest Protection Area.
9. Municipalities will be required to assign a qualified person who has the delegated authority to give direction to Divisional resources.
10. On all Alberta mutual aid wildfires and wildfires outside of the FPA, an FP representative must be on site prior to any airtanker drop.
11. The Division may conduct wildfire investigations outside the Forest Protection Area when approved by the Division's Director of Wildfire Prevention.
12. The Municipality may provide enforcement personnel to assist the Division and will be reimbursed as per Schedule G.
13. Agencies will provide an Agency Representative for wildfire incidents in order to integrate Wildfire operations efficiently.
14. The provision of firefighting services contemplated herein and provided by the Municipality and the Division as the case may be are solely and absolutely at the discretion of the respective agency and the said agency may, without rendering the agency liable for any claims, penalty, damage or losses whatsoever to the other party or to any third party, direct any of the following:
 - a. That there be no response whatsoever to the call for firefighting services by the respective agency regardless of the type of fire to be responded to; or
 - b. That there be dispatched in response to the call, resources as the respective agency may request; or
 - c. That there be dispatched in response to the call such lesser resources that, in the judgment of the respective Fire Chief or Forest Officer, may be prudently available.

15. If initial action is undertaken by an agency outside their jurisdictional boundaries, that agency will immediately attempt to preserve evidence pertaining to the fire's area of origin and possible cause.
16. The Division or the Municipality, as the case may be, shall indemnify and save harmless the party responding to a request for assistance from the other party, from and against all losses, costs, damages, injury or expense to persons or property of every nature or kind whatsoever, arising out of, or in any way attributed to, the provision of emergency services contemplated hereunder, except where such loss, damage, injury or expense is caused by the negligence or willful act of any employee or agent of the party responding.
17. The Division or the Municipality, as the case may be, shall indemnify and save harmless the party responding to a request for assistance from the other party, from damage or loss to its vehicles or equipment which is directly attributable to the provision of service contemplated hereunder, provided that there shall be no such indemnity if such loss or damage is the result of any negligent or willful act of an employee or agent of the party responding.

2. COMMUNICATIONS:

The mutual-aid response radio frequency will be **156.855** MHz. If this frequency is not functional (due to system incompatibilities i.e. AFRRCS) then a communications protocol is required between the Municipality and the Division.

1. **RADIOS:** By the terms of this Agreement, each party agrees to permit the others to utilize radio frequencies for emergency purposes.
2. **TELEPHONES and CELL PHONES:** By the terms of this Agreement, each party agrees to keep their phone and cell phone numbers updated in the Contact List.
3. Annually, The Division will provide the Municipality the Forest Protection Radio Guide FP 183 (Schedule I).

3. ESTABLISHED PROTOCOL FOR TRANSFER OF COMMAND:

As per the responsibilities outlined in Sections A.2 and D.1.5, of the Mutual Aid Fire Control Plan, the Municipality and Division agree to complete the transfer of command/responsibility for fire suppression to the responsible agency as quickly and efficiently as possible.

Upon arrival at an incident, the Incident Commander for the responsible agency will meet with the present Incident Commander to obtain a transfer of command briefing. This briefing should consist of the ICS201. It is agreed that resources from the assisting agency will be released as soon as possible based on fire suppression success.

4. ESTABLISHMENT OF COMMAND STRUCTURES

As per the responsibilities outlined in Sections A.2 and D.1.5, of the Mutual Aid Fire Control Plan, the Municipality and Division agree to work together and if required form a command structure in accordance within the provisions of Incident Command System. As each incident is unique, organization structure examples, as agreed to by both the Division and Municipality, can be found in Schedule J. When agencies are working on the same incident, there will only be one Incident Command post. When Agencies are working together, information to be shared from the incident to the public and agency staff will be consistent. This may require the establishment of a Joint Information Centre (JIC) and implementation of a Joint Information System (JIS).

E. TRAINING

Training opportunities available to the Municipality from the Division are listed in Schedule K.

The Division agrees to provide fire permit issuance training to all new Municipal Fire Guardians.

The Municipality and the Division agree to make available training opportunities.

Agencies who wish to provide staff in trainee positions on wildfire incidents may do so at their own cost and with agreement from the receiving agency and Incident Command team.

1. JOINT RESPONSE EXERCISES.

The Division and the Municipality may develop and implement a mock wildfire response exercise to help fire managers identify strengths and weaknesses in the present plans, to act as a cross-training exercise for Municipal and wildland firefighters, and to act as a public education tool for residents, Municipal and Provincial government administration, and elected officials.

Funding for these exercises may be sourced from grants, such as: Alberta Emergency Management Agency grant program, FRIAA, etc. The agency responsible for the exercise is responsible for applying for the grant.

F. DATA SHARING

Municipalities and the Division will share requested data to the other for the purpose of wildfire management. The receiving agency will not share the data without the consent of the providing agency. Specific data requests will be made and approved as per the respective names and positions as listed in Schedules C and D.

G. EFFECTIVE DATES

This Annual Mutual Aid Fire Control Plan is in effect from March 1, 2025 to February 29, 2028 .

IN WITNESS WHEREOF the parties hereunto have affixed their signatures and corporate seals on the day and year first written.

Forest Area Manager

Date: _____

Municipal Fire Chief

Date: _____

SCHEDULE A

FP Contact List

Lac La Biche Fire Centre Duty Officer

Address Box 450
Town Lac La Biche, AB
Code T0A 2C0
Phone (780) 623-5245
Fax (780) 623-2570
Email labiche.wfops@gov.ab.ca

Manager, Wildfire: Deanna Zelt

Address 9505 Beaverhill Road
Town Lac La Biche
Code T0A 2C0
Phone (780) 623-5300
Fax (780) 623-2570
Cell (780) 520-8751
Email Deanna.Zelt@gov.ab.ca

Wildfire Operations Officer: Brian Stanton

Address 9505 Beaverhill Road
Town Lac La Biche
Code T0A 2C0
Phone (780) 623-5386
Fax (780) 623-2570
Cell (780) 623-1474
Email Brian.Stanton@gov.ab.ca

Wildfire Prevention Officer: Mike Tucker

Address 9505 Beaverhill Road
Town Lac La Biche
Code T0A 2C0
Phone (780) 623-5314
Fax (780) 623-2570
Cell (780) 623-8654
Email Mike.Tucker@gov.ab.ca

Wildfire Technologist: Derek Gough

Address 9505 Beaverhill Road
Town Lac La Biche
Code T0A 2C0
Phone 780 675 8221
Fax 780 623 2570
Cell 780 404 4942
Email Derek.gough@gov.ab.ca

Wildfire Technologist: Jason Hebert

Address 9505 Beaverhill Road
Town Lac La Biche
Code T0A 2C0
Phone (780) 623-5218
Fax (780) 623-2570
Cell (780) 689-0448
Email Jason.Hebert@gov.ab.ca

Wildfire Technologist: Billy Tchir

Address 9505 Beaverhill Road
Town Lac La Biche
Code T0A 2C0
Phone (780) 623-5410
Fax (780) 623-2570
Cell (780) 689-6389
Email Billy.Tchir@gov.ab.ca

Wildfire Technologist: Tyler Kehr

Address 9505 Beaverhill Road
Town Lac La Biche
Code T0A 2C0
Phone (780) 623-5225
Fax (780) 623-2570
Cell (780) 404-7893
Email Tyler.Kehr@gov.ab.ca

Wildfire Technologist: Adrian MacDonald

Address 9505 Beaverhill Road
Town Lac La Biche
Code T0A 2C0
Phone (780) 623-5277
Fax (780) 623-2570
Cell (780) 404-5073
Email John.MacDonald@gov.ab.ca

SCHEDULE B

Municipality Contact List

Baptiste Fire Department:

Box 1134

Athabasca, AB T9S 2A9

Emergency Phone: 911

Fire Chief – Rob Laackmann

Phone: 780-675-4718 780-689-0966

Administrator: Phyllis Forsyth 780-237-2204 info@islandlake.ca

SCHEDULE C

Division Authorized Requesting Authorities

Forest Area Manager – ***Deanna Zelt***

Wildfire Operations Officer – ***Brian Stanton***

Wildfire Prevention Officer – ***Mike Tucker***

Wildfire Management Specialist – ***Clifton McKay***

Wildfire Technologist – ***Billy Tchir***

Wildfire Technologist – ***Derek Gough***

Wildfire Technologist – ***Jason Hebert***

Wildfire Technologist – ***Tyler Kehr***

Wildfire Technologist – ***Adrian MacDonald***

Anyone acting on behalf of the forest Area as a Duty Officer or Deputy Duty Officer

SCHEDULE D

Municipality Authorized Requesting Authorities

CAO – Phyllis Forsyth

Baptiste Fire Chief – Rob Laackmann

SCHEDULE E

Mutual Aid Request Form



Appendix C - Mutual Aid Request

FROM

Name	Telephone Number	Fax Number
Municipality or AF Area	Email Address	

TO

Name	Telephone Number	Fax Number
Municipality or AF Area	Email Address	

SUBJECT

Mutual Aid Request
Location

As per the Mutual Aid Fire Control Agreement, mutual aid fire suppression is requested for the above fire.

The following resources are requested:

Manpower

Airtankers

Helicopters

Equipment

All costs associated with this mutual aid will be borne by the requesting agency as per the rates specified in the current Annual Mutual Aid Fire Control Plan.

Please respond to this request submitted by:

Name	Position	
Time	Date (yyyy-mm-dd)	Signature

Your request for mutual aid assistance is approved / not approved as per this request and the terms of the Mutual Aid Fire Control Agreement.

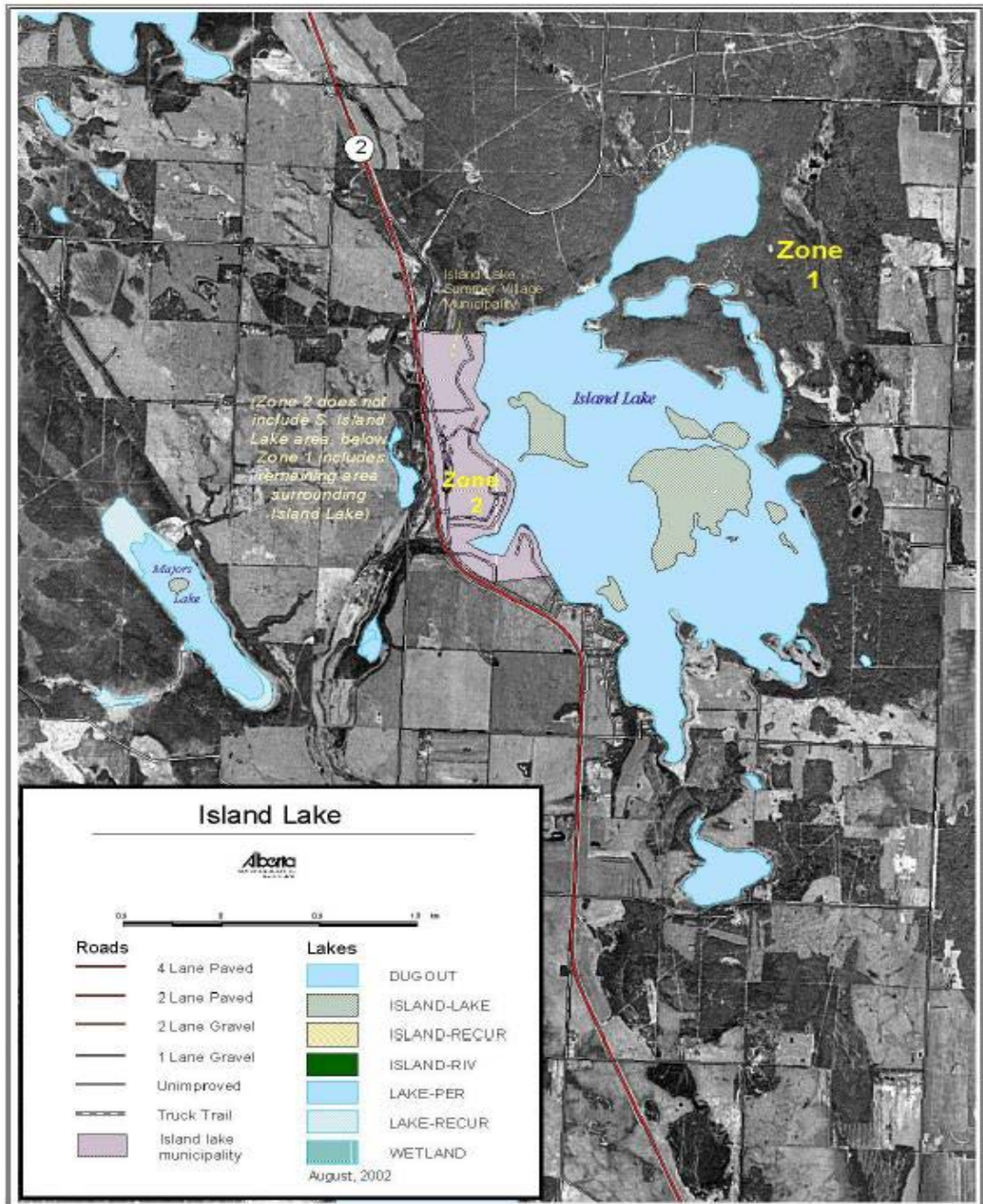
Name	Position	
Time	Date (yyyy-mm-dd)	Signature

[Email](#) [Print](#)

Mutual Aid Request (June 2017)

SCHEDULE F

Mutual Aid Zones



SCHEDULE G

Municipality Estimated Reimbursement Rates

<i>Resource</i>	<i>Rate</i>
Personnel:*	
Firefighter	Regulation Rates
Specialized Equipment:	
Rescue Unit Tanker c/w 2 person crew	Alberta Road Builder Rates/Negotiated Rates
Municipal Fire Truck c/w 6 person crew	Alberta Road Builder Rates/Negotiated Rates
Fire Pumper Fire Truck c/w 3 person crew	Alberta Road Builder Rates/Negotiated Rates
Command Vehicle	Alberta Road Builder Rates/Negotiated Rates

***Manpower costs do not include accommodations or meals.**

SCHEDULE H

Division Estimated Reimbursement Rates

<i>Resource</i>	<i>Rate</i>
Airtanker Aircraft:*	
CL215T	\$4725.00 per hour plus fuel and retardant
Air Tractors (wheeled)	\$2625.00 per hour plus fuel and retardant
Air Tractors (amphibious)	\$3200.00 per hour plus fuel and retardant
L188	\$6510.00 per hour plus fuel and retardant
Birddog Aircraft	
Turbo Commander 690	\$2850.00 per hour plus fuel
Cessna Caravan C208	\$2625.00 per hour plus fuel
Helicopters:	
Casual	Government hourly flying rate plus fuel
Contract Intermediate	\$1,050 to \$2,100 per flying hour plus fuel
Contract Medium	\$2,835 per flying hour plus fuel
Contract Heavy	\$3,150 per flying hour plus fuel

* **Airtanker Group Configuration is comprised of a minimum of 1 Bird Dog, 1 Airtanker and an Air Attack Officer.**

****Manpower will be billed at actual cost. Estimated rates above do not include overtime rates, accommodations or meals.**

Manpower:**	
HAC Crew (4 or 8 man)	Cost Estimate \$21.83-\$29.36 per hour/person
UNIT Crew (20 man)	Cost Estimate \$21.83-\$29.36 per hour/person
Firetack Emergency (8 man)	Cost Estimate \$17.00-\$20.00 per hour/person
Firetack Base and Secondary (8 man)	Cost Estimate \$33.11/hour/person first 8 hours– \$49.67/hour/person after 8 hours. Truck Rate \$229.65/day/vehicle
Firetack Zero Day (8 man)	Cost Estimate \$27.41/hour/person first 8 hours - \$41.13/hour/person after 8 hours. Truck Rate \$229.65/day/vehicle
Air Attack Officer (contract)	\$1250.00/day/person
Specialized Equipment:	
Helitorch	Government Rate
Compressed Air Foam Unit	Contract Rate

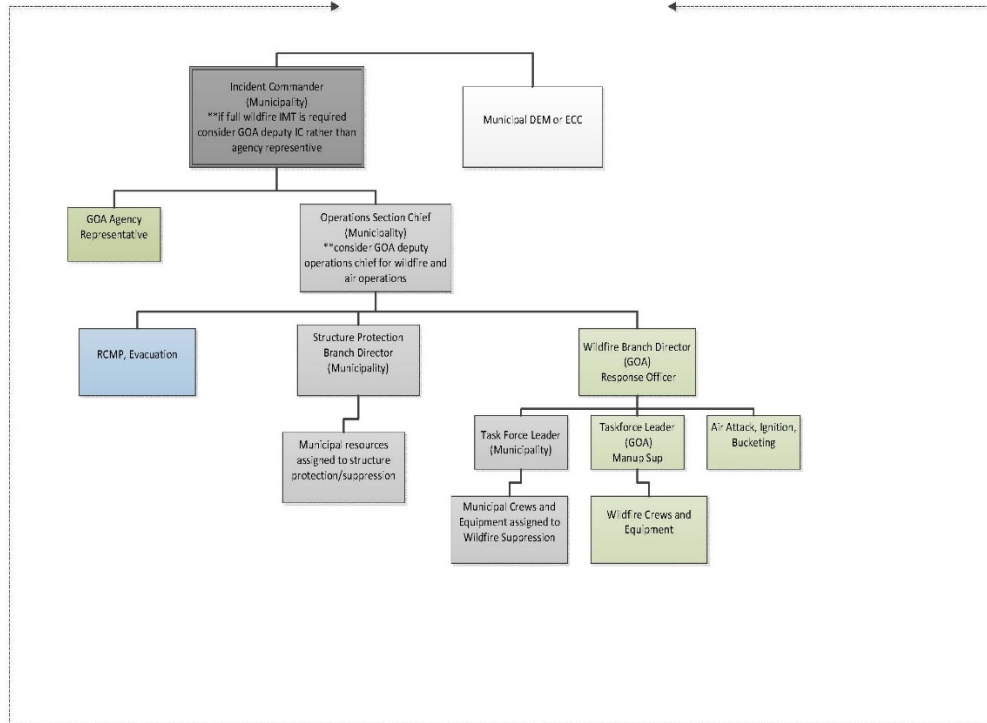
SCHEDULE I

Forest Protection Radio Guide FP 183

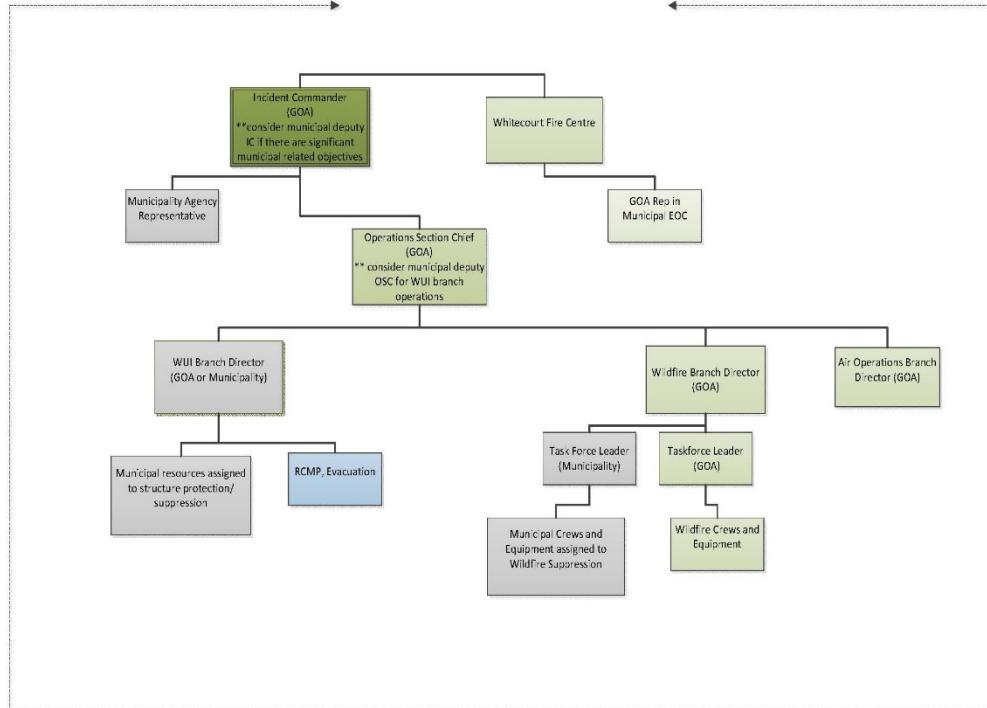
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SCHEDULE J

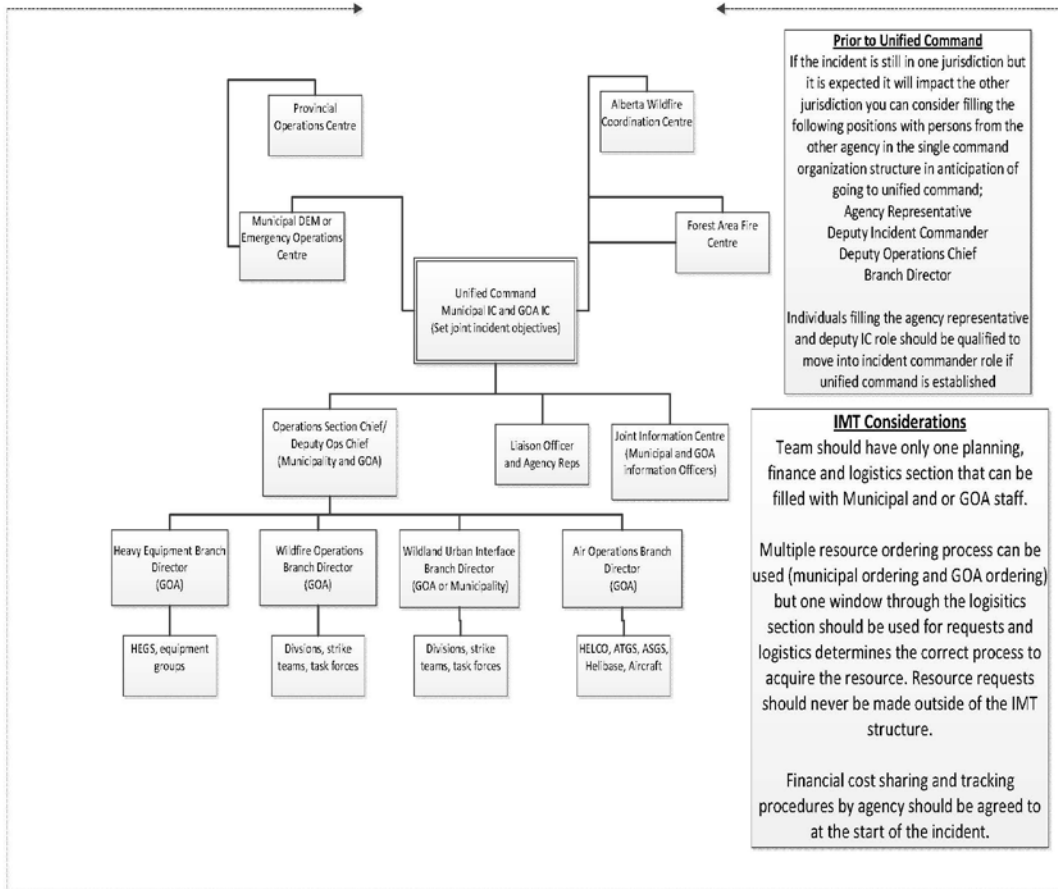
Incident Command System – Organization Structure Charts



Wildfire in Municipal Jurisdiction
Potential Command and Operations Organizational Structure



Wildfire in the Forest Protection Area with Municipal Resources Assisting
Potential Command and Operations Organizational Structure



Unified Command of Multi Jurisdiction Wildfire
 Potential Command and Operations Organizational Structure

SCHEDULE K

Training Courses Available to the Municipalities

There are many sources of training for municipal staff involved with wildfire response and emergency management.

Most training is supplied/owned/available through the Ministry of Municipal Affairs (e.g., ICS training and NFPA courses/standards). The following courses may be available to the Municipality from the Division:

- Online Wildfire Orientation
- Wildfire Investigation (FI-110, FI-210, FI-310)
- Advanced Fire Behaviour**
- Dozer Boss (Industry)
- Prescribed Fire Planning
- Wildfire Prevention

See full course listing for all training offered at the Hinton Training Centre:
<https://www.alberta.ca/hinton-training-centre-course-listing>

SCHEDULE L

Fire Ban System and Matrix

<https://wildfire.alberta.ca/prevention/fire-ban-system.aspx>

Preliminary Analysis of Alberta's 2025 Budget



 **Alberta
Municipalities**
Strength
In Members

February 28, 2025

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Introduction

Alberta Municipalities is pleased to provide our members with this preliminary analysis of the 2025-26 Alberta Budget. This budget focuses on meeting the demands of growth and economic uncertainty. Municipalities provide the foundational infrastructure and services that support Alberta's population and economy. Our analysis examines how the provincial government is meeting the needs of municipalities and areas for improvement. It is our hope that this will lead to ongoing conversations between municipal councils and the Alberta Government on the various challenges facing communities.

What you will find in this document

This document includes ABmunis' preliminary analysis of Alberta's 2025-26 budget as it relates to:

- Municipal priorities,
- Details of provincial funding for municipal governments,
- Potential impacts on provincial education property taxes and municipal property taxes,
- Decisions that may impact the financial future of Alberta's municipal governments,
- A summary of the province's fiscal outlook, and
- Highlights of individual ministry business plans that most impact Albertans at the local level.

Priorities for Alberta's Municipal Governments

Infrastructure Funding

In 2011, the Government of Alberta was investing \$444 per Albertan in municipal infrastructure. In Budget 2025, that figure is estimated to be \$321 per Albertan, without considering the impact of inflation.¹

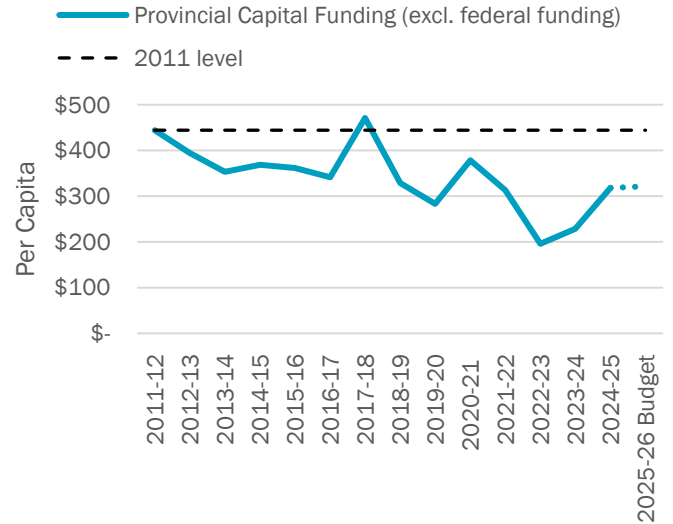
ABmunis acknowledges that the provincial programs that are available to most municipalities will increase by \$48 million in 2025-26, primarily due to the planned increase in the Local Government Fiscal Framework Capital program. However, we are concerned that the collective budget of provincial capital funding to municipalities, including one-time projects, is \$17 million lower than the 2024-25 budget. For example, in 2023 members adopted a resolution calling for the province to create a program to support high-growth communities. Therefore, we are disappointed that the province is discontinuing the short-lived Local Growth and Sustainability Grant. Further analysis of provincial infrastructure funding is provided in the Core Capital Funding for Municipalities section of this report.

Later this year, ABmunis will release findings of our new research that will provide the provincial government and Albertans a better picture of our current path for communities and the benefits of investing in infrastructure.

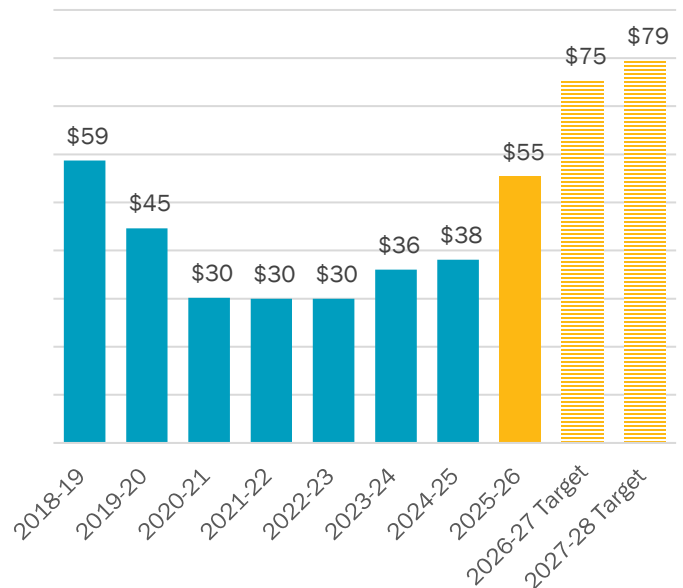
Grants in Place of Taxes (GIPOT)

In 2019-20, the Government of Alberta implemented a policy change whereby funding to municipalities for services to provincial properties would be cut to 50 per cent of the eligible property tax amount. This had an adverse impact on communities whose property owners were forced to cover the bill, while Albertans in other communities still benefited from provincial facilities such as hospitals, schools, and courthouses. ABmunis and our members made the case that the province should contribute its fair share to cover the infrastructure and services that municipalities provide to provincial properties, just like any other property owner. We are pleased the province listened: starting in 2025-26, GIPOT funding will be paid to municipalities at 75 per cent of the property tax amount that would be owed, equal to \$55 million. Next year it will increase to 100 per cent. We applaud the province for restoring this funding.

Total Provincial Funding for Municipal Infrastructure
(Per capita; excluding federal funding)

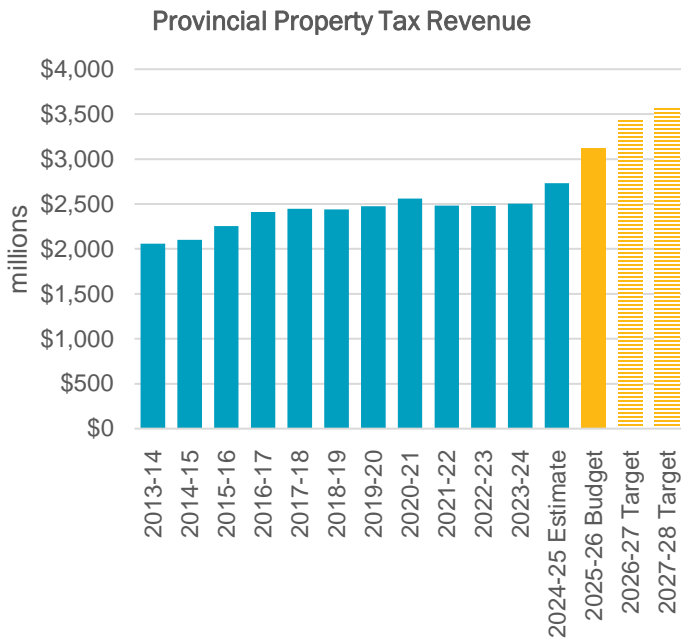


Provincial Grants in Place of Taxes (millions)



¹ Figures represent provincial capital funding programs plus specific projects funded outside of a program that municipalities receive directly. Figures for 2011 to 2024 are sourced based on reported actuals or year-end estimates in Alberta's annual Government Estimates reports and population numbers are based on Statistics Canada Table 17-10-0005-01, assuming a 2.5% increase in Alberta's population for 2025.

Provincial Property Taxes Increase



In last year's budget, the province forecasted that revenue from provincial education property taxes would increase by \$123 million in 2025-26. However, the province has made a surprising move to increase education tax rates by 6.3 per cent on residential property and 6.4 per cent on non-residential property. This translates to a \$392 million (14.3 per cent) increase in tax revenue that the province will collect from homeowners and business property owners compared to 2024-25.

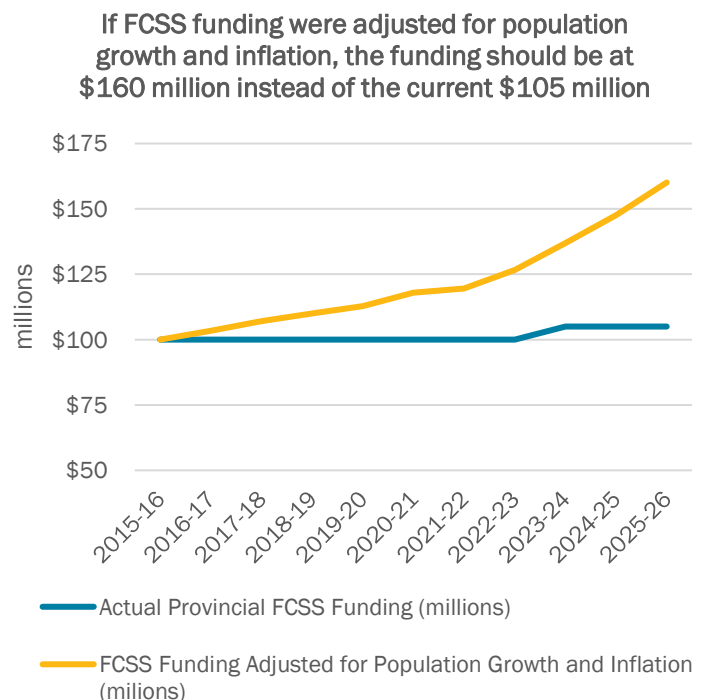
The increase represents a shift of the provincial tax burden onto the property tax base when the province has other more transparent and efficient revenue generation options. In contrast, property taxes are the main source of revenue for municipalities who are managing increased costs and expectations. As such, we continue to call on the province for adequate levels of operational and capital support from the provincial budget to ensure fair distribution of taxation to Albertans for critical and mandatory services.

Family and Community Support Services (FCSS)

ABmunis is concerned to see that funding for FCSS has remained stagnant at \$105 million for 2025-26. FCSS is an 80/20 funding partnership between the Government of Alberta and participating municipalities or Métis Settlements. Under FCSS, communities design and deliver social programs that are preventive in nature to promote and enhance well-being among individuals, families and communities.

There are currently 210 local FCSS programs across Alberta providing services to 316 municipalities and Métis Settlements, most of which can be considered as "rural" or "small town." According to a recent [University of Alberta report](#), 63 per cent of rural FCSS offices rely on municipal contributions, well over their required 20 per cent. Of those respondents whose municipalities overcontribute, almost 43 per cent estimated that the true contribution of their municipality is higher than 35 per cent of their FCSS program's budget.

ABmunis has long advocated for FCSS funding to keep up with population growth and inflation. Last year, ABmunis members passed a [resolution](#) calling for the Government of Alberta to immediately increase provincial funding for FCSS to \$161.5 million in 2025 to account for Alberta's growth and inflation. This would be an incredibly cost-effective investment because every dollar invested in preventive services saves \$7 to \$12 in future spending on justice, health care, and addiction.



Preliminary Analysis on Alberta's 2025 Budget

The graph above compares actual provincial FCSS funding over the past ten years to what funding amounts would be had funding kept pace with population growth and inflation. To maintain 2015 per capita FCSS funding levels while addressing these factors, the province would need to invest an additional \$55.1 million in the program.

In addition to stagnant FCSS funding, we note a 12.5 per cent decrease (\$2 million) in funding for Alberta's Community Initiative Program, and a 23 per cent (\$20 million) year-on-year decrease in preventative programs related to mental health and addictions. ABmunis is interested in the potential impact of these decreases.

Affordable and Seniors' Housing

Advocating for improved access to affordable housing, as well as the supports and services needed to maintain housing and prevent homelessness, is a strategic priority for ABmunis. The pressing need for investment in affordable housing is highlighted by the number of [related resolutions](#) recently passed by ABmunis members.

Budget 2025 allocates \$343 million to programs that support social, specialized, and affordable housing, including rental assistance. This is an increase of \$23 million (7.2 per cent) from 2024-25, and will address pressures in rental assistance from market conditions; support housing providers with operational pressures to maintain service quality; and support lodge operators providing housing to low-income seniors. The 2025 Capital Plan allocates \$1.1 billion over three years to enhance affordable housing and social supports across the province. Combined with related Capital Maintenance and Renewal (CMR) funding, \$1.2 billion is being allocated to housing and seniors' facilities.

The Government of Alberta released its [provincial affordable housing strategy](#) in November 2021. The primary goal of the provincial affordable housing strategy is to support up to 25,000 more households, an increase of 44 per cent. This will be accomplished by developing 13,000 additional affordable housing units and providing rent assistance to 12,000 more households. While ABmunis appreciates provincial efforts to increasing funding for affordable housing, this target will only meet the needs of 15 per cent of Alberta households living in need of core housing.

Mental Health and Addiction

Advocating for improvements to Alberta's mental health and addictions system, including evidence-based action to address opioid and methamphetamine use, is a strategic priority for ABmunis. ABmunis currently has [two active resolutions](#) related to advocacy on mental health and addiction.

ABmunis is pleased to see the province following through with its commitment to build 11 new recovery communities for Albertans seeking voluntary treatment for addiction or mental health issues. We also appreciate the following investments to help increase access to mental health services:

- \$4 million will be invested in 2025-26 to add additional mental health professional spaces in Alberta's post-secondary institutions. The Mental Health Professionals Enrollment Expansion grant program will support 12 institutions to create 761 new seats in high-demand mental health programs.
- \$61.9 million is allocated to improving access to mental health and addiction treatment services in police and correctional settings to help facilitate recovery for individuals interacting with the justice system.
- Increased operating funding to expand mental health classrooms from 20 to 60 for clinical support to students with complex mental health needs.

ABmunis notes mental health and addiction related preventive programming is seeing a \$20 million decrease in investments from \$87.1 million to \$67.1 million. ABmunis is interested in understanding whether this decrease in funding could impact community partners, as well as Albertans seeking services from these same community partners.

ABmunis also notes that Budget 2025 allocated \$207 million in capital funding over three years to develop two new, secure mental health and addiction facilities to provide involuntary care for adults and youth suffering from mental health or addiction issues who are deemed a danger to themselves or others. Although not yet passed, the [Mental](#)

Preliminary Analysis on Alberta's 2025 Budget

[Health Services Protection Amendment Act](#), 2025 was introduced on February 25, 2025 to create a framework to give a mandated addiction treatment order to support a person who is likely to cause harm to themselves or others because of their problematic substance use.

School Construction Accelerator Program

Significant investments are being made in the construction of new schools, with \$789 million allocated in Budget 2025 for this purpose. Adequate school capacity is integral for community growth so municipalities would like to have shovel-ready sites serviced to take advantage of this investment. However, for many communities it is a significant expense to service a site without a guarantee of a school being built there. Better coordination between the province, school boards, and municipalities would help to address this concern. ABmunis has an [active resolution](#) on school site servicing costs and will be advocating further to the province on this issue.

Emergency Medical Services (EMS)

Access to EMS and ambulance response times continue to be top-of-mind for Alberta municipalities, particularly those in rural and remote areas. ABmunis was pleased to see that the province has budgeted \$789 million for Emergency Health Services in 2025-26 to increase system capacity. Budget 2025 also allocates \$60 million, including \$40 million in new funding, for the EMS Vehicles Capital Program to purchase new EMS vehicles and ambulances, upgrade the existing fleet, and acquire additional equipment. These actions align with the Alberta Emergency Services Provincial Advisory Committee and Alberta Emergency Health Services Dispatch Review recommendations, which ABmunis helped develop.

Training for Health Care Professionals

Access to healthcare is a priority for municipalities, who are playing an increasingly active role in the provision of primary care and the attraction and retention of health care professionals. We are pleased that Budget 2025 includes the following investments to meet provincial demand for health care professionals:

- \$2 million for the expansion and upgrades of Keyano College to provide training for in-demand programs like nursing and paramedicine.
- 439 additional seats for certification and licensing of internationally educated nurses.
- \$44 million to the Physician Training Expansion Program in 2025-26. This program is delivered through rural training centres and provides rural, Indigenous, and other learners with increased access to medical education in rural areas.

Libraries

Public Library Services funding has remained the same at \$39.9 million. This captures operating grants, advisory and training support, and e-content.

Community Peace Officers (CPOs)

In February 2025, the Minister of Public Safety and Emergency Services requested municipalities with CPO programs to integrate these programs with their local police service operations to help provide a coordinated response to social disorder issues. While there does not appear to be funding in Budget 2025 to offset any additional expenses incurred by municipalities as a result of this request, the budget does include a \$46 million increase in the Ministry's operating expense. This funding includes:

- \$8 million to support additional police officers in Edmonton and Calgary under the Safe Streets Action Plan.
- \$24 million to secure the Alberta-US border. A new Interdiction Patrol Team will combat drug smuggling, gun trafficking, illegal border crossing and other illegal activities. This team will include Peace Officers to enforce Criminal Code and provincial statutes along the international border.

Wildfire Response

Budget 2025 makes several key initiatives to support wildfire response and mitigation. Alberta Forestry and Parks' budget allocates \$30.7 million to support wildfire mitigation initiatives. Municipal Affairs has maintained the Fire Services Training Program Grant at \$500,000 for 2025-26, while also making the [February 2025 announcement](#) that an additional \$500,000 is being made available in the 2024-25 fiscal year, bringing the total for 2024-25 to \$1 million. Municipal Affairs is also working on improving the quality of fire data reported to the province. Budget 2025 contains a \$58 million increase for the Jasper Wildfire Disaster Financial Assistance Arrangements. Public Safety and Emergency Services identifies an increase in funding for the Alberta Emergency Management Agency over the 2024 budget estimate, however, the actual funding for this entity depends on the severity of the hazard season for that particular year. Public Safety and Emergency Services also budgets \$47 million in capital support for wildfire management. Continued work on wildfire and similar emergencies, in collaboration with partners such as the Rural Municipalities of Alberta, will continue to be a priority for ABmunis.

Provincial Highways, Roads and Bridges

Budget 2025 identifies \$2.49 billion over three years to support Alberta's network of province-owned roads and bridges. This includes \$264 million in new funding for highway twinning, widening, and expansion projects. Projects include:

- Deerfoot Trail Upgrades (Calgary)
- Edmonton / Calgary Ring Roads
- La Crete Bridge
- QEII and 40th Avenue Interim Ramp (near Airdrie)
- Highway 1 and Range Road 33 in Rockyview County
- Highway 1A Upgrade (Stoney First Nation)
- Highway 2 Balzac Interchange Replacement
- Highway 2 Interchange at Cardiff Road South of Morinville
- First stage of realignment and connection of Highways 2 and 3 near Fort McLeod
- Highway 3 Twinning (From Taber to Burdett)
- Highway 11 Twinning from Red Deer west to Rocky Mountain House
- Highway 16A and Range Road 20 Intersection
- Highway 19 (East and West ends)
- Highway 28 - Detailed design work for safety improvements
- Highway 40 grade widening between Grande Cache and Hinton
- Highway 40 Twinning south of Grande Prairie
- Paving Highway 58
- Highway 60 Capital Improvements
- Highway 63 Twinning North of Fort McMurray
- Highway 201 Bow River Bridge on SE Stoney Trail
- Highway 686 paving between Peerless Lake and Trout Lake and commencing design work to extend the highway from Fort McMurray to Peerless Lake
- Highway 791 North from Highway 590
- Highway 881 safety and roadway improvements

PLANNING FOR YOUR COMMUNITY'S FINANCIAL FUTURE

**HOW BUDGET 2025
SUPPORTS
MUNICIPAL
GOVERNMENTS**

How Budget 2025 Supports Municipalities

Core Capital Funding for Municipal Governments

\$ millions	2024-25 Budget	2024-25 Estimate	2025-26 Budget	2026-27 Forecast	2027-28 Forecast	Budget 2025 vs. 2024
Provincial Capital Funding						
Programs Available to Most Municipalities						
Local Government Fiscal Framework - Capital	724	724	820	800	871	96
Municipal Water/Wastewater Partnership	66	54	45	67	84	(21)
Water for Life	50	33	51	111	95	1
Strategic Transportation Infrastructure Program	44	34	33	39	55	(11)
Local Growth and Sustainability Grant	20	20	-	-	-	(20)
Green Transit Incentives Program (GreenTRIP)	-	-	3	-	-	3
First Nations Water Tie-In Program	8	2	8	15	27	-
	912	867	960	1,032	1,132	48
Directed Funding Separate from a Formal Funding Program ²						
Edmonton and Calgary LRT (prov. portion)	470	502	372	556 ³	506 ³	(98)
Edmonton major roads ⁴	108	45 ⁵	130	107	85	22
Edmonton Downtown & Coliseum Site Improv.	-	-	6	30	70	6
Calgary Rivers District & Events Centre	102	90	97	66	24	(5)
YYC Rail Connection	2	2	6	-	-	4
Capital Region Wastewater Treatment	10	40	10	-	-	-
Designated Industrial Zone Pilot Project	4	3	18	10	10	14
Sundre Wastewater Treatment Plant	-	-	8	-	-	8
Red Deer Regional Airport Expansion	20	5	4	8	-	(16)
	716	687	651	747	625	(65)
Total Provincial Funding	1,628	1,554	1,611	1,779	1,757	(17)
Year-over-year change in budget			-1%	10%	-1%	
Federal Capital Funding						
This funding is distributed by the province on behalf of the Government of Canada						
Edmonton and Calgary LRT (federal portion)	379	411	400	539 ³	490 ³	21
Canada Community-Building Fund	266	270	276	276	287	10
Investing in Canada Infrastructure Program	73	71	48	20	1	(25)
Clean Water Wastewater Fund	1	-	-	-	-	1
	719	752	724	835	779	5
Total Provincial + Federal Capital Funding	2,347	2,306	2,335	2,614	2,536	(12)

² This category summarizes funding distributed directly to a municipality outside of any formal funding program that municipalities can apply for.

³ Based on historical breakdowns, ABmunis has made an assumption that the Government of Alberta is responsible for 51% of the Edmonton and Calgary LRT project for 2026-27 and 2027-28 and the Government of Canada is responsible for 49%.

⁴ 'Edmonton major roads' includes projects for 50 Street, Yellowhead Trail, Ray Gibbon Drive, and Terwillegar Drive.

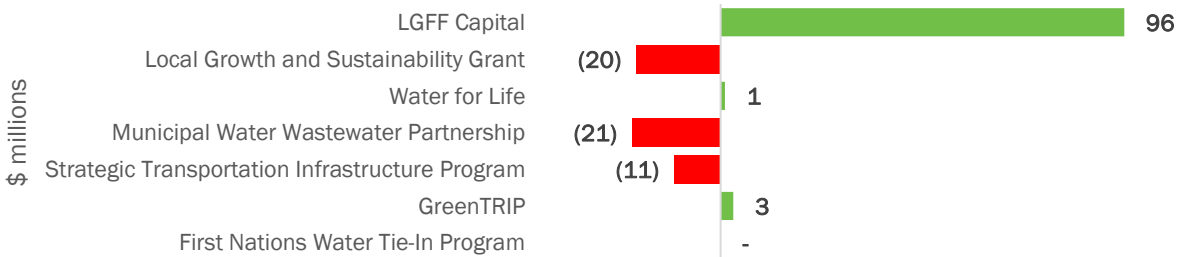
⁵ ABmunis noted inconsistencies in reported amounts in the 2025 Fiscal Plan versus the 2025 Government Estimates material.

Preliminary Analysis on Alberta's 2025 Budget

Year-Over-Year Change in Budgeted Funding for Municipal Infrastructure Programs

When looking at provincial infrastructure programs that most municipalities can access, those programs will see a collective net increase of \$48 million in funding in 2025-26, largely driven by the legislated increase in the Local Government Fiscal Framework Capital program.

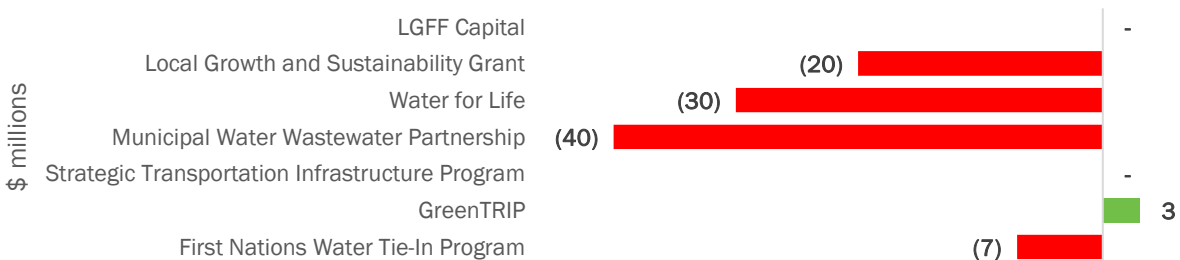
Year-over-year change in budgeted funding from provincial capital programs
Budget 2025 difference from Budget 2024



Program funding increased, but was almost \$100 million short of what was forecasted

Funding for provincial capital programs increased to \$960 million, but the 2024 budget forecasted that funding for these programs would be \$1.05 billion in 2025-26. The Local Growth and Sustainability Grant was surprisingly discontinued and funding for water and wastewater infrastructure projects are a combined \$70 million less than what was projected for this year.

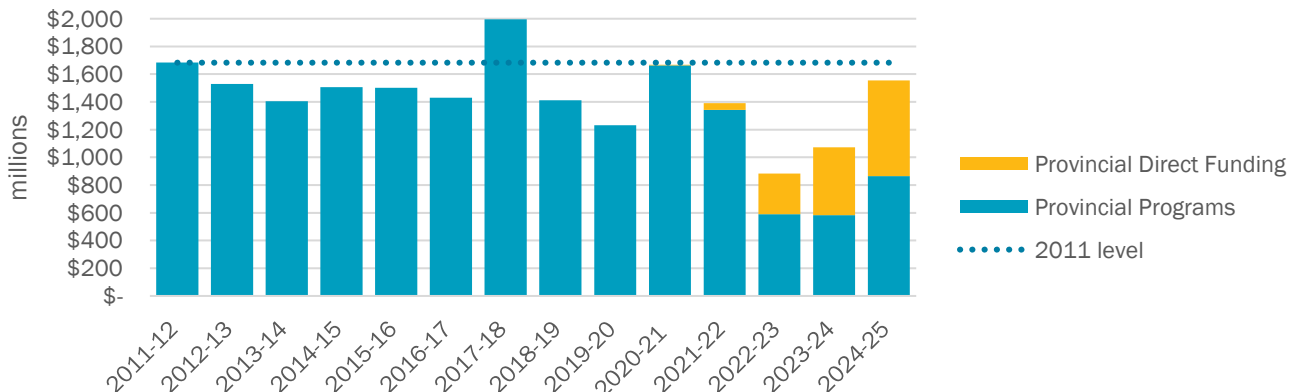
Difference between the 2024 Budget forecast for the 2025-26 year
versus what was delivered in the 2025-26 budget



The province is increasingly delivering capital funding to municipalities outside of formal funding programs

Provincial Funding for Municipal Infrastructure

(Actuals and year-end estimates; Excludes federal funding managed by the GOA)



Preliminary Analysis on Alberta's 2025 Budget

Breakdown of Provincial Capital Funding Programs

Local Government Fiscal Framework Capital

This program is allocated to every municipal government and Metis settlement in Alberta through a formula that enables local governments to plan for their financial future.

2024 Budget	Budget 2024 Forecast for 2025	2025 Budget	Change from the Forecast for 2025
\$724	\$820	\$820	-

- Per the *Local Government Fiscal Framework Act*, the funding amount for LGFF Capital will increase or decrease annually based on changes in the Government of Alberta's actual revenues from three years prior.
- The increase in the budget for 2025-26 reflects the increase in the Government of Alberta's revenue from 2021-22 to the 2022-23 fiscal year.
- In 2026, the funding will drop by \$20 million to \$800 million because the Government of Alberta's revenue declined between the 2022-23 and 2023-24 fiscal years.
- For 2027, the funding is forecasted to increase to \$871 million, but that could change subject to the province finalizing its books for the 2024-25 fiscal year.

Alberta Municipal Water/Wastewater Partnership (millions)

This competitive application program is available to municipalities up to 45,000 population.

2024 Budget	Budget 2024 Forecast for 2025	2025 Budget	Change from the Forecast for 2025
\$66	\$85	\$45	(\$40)

- The 2025 budget of \$45 million is \$21 million less than last year and \$40 million less than what the 2024 budget forecasted for the 2025-26 year.
- The program was underspent by \$12 million in 2024-25.

Water for Life (millions)

This competitive application program is available to municipalities up to 45,000 population.

2024 Budget	Budget 2024 Forecast for 2025	2025 Budget	Change from the Forecast for 2025
\$50	\$81	\$51	(\$30)

- The 2025 budget of \$51 million represents a \$1 million increase over the 2024 budget, but it's \$30 million less than the 2024 budget forecast for the 2025-26 year.
- ABmunis also notes that the program was underspent by \$17 million in 2024-25.

Strategic Transportation Infrastructure Program (millions)

This competitive application program provides funding for local airports, bridges, resources roads, and other initiatives. The eligibility for funding depends on the funding stream.

2024 Budget	Budget 2024 Forecast for 2025	2025 Budget	Change from the Forecast for 2025
\$44	\$33	\$33	-

- The 2025 budget amount is the same as what was forecasted in the 2024 budget for this year.
- The program was underspent by \$10 million in 2024-25.
- Based on funding allocations from 2021 to 2023, ABmunis notes that STIP funding is primarily allocated to municipal districts, counties, and Metis Settlements, with an annual average of 16 per cent of the funding provided to cities, towns, villages, and summer villages.

Preliminary Analysis on Alberta's 2025 Budget

Local Growth and Sustainability Grant (millions)

This competitive application program was launched in 2024 to support mid-sized cities with growth pressures and small municipalities experiencing emergency failures in infrastructure.

2024 Budget	Budget 2024 Forecast for 2025	2025 Budget	Change from the Forecast for 2025
\$20	\$20	-	(\$20)

- Launched in October 2024 as a three-year commitment of \$60 million total, ABmunis was surprised to learn that the province has discontinued this program for the 2025-26 year.
- This means that only \$20 million of the original \$60 million commitment will be delivered to municipalities.
- Municipalities that applied for this funding in fall 2024 should expect to learn who receives the funding by March 2025.
- ABmunis is disappointed that the Local Growth and Sustainability Grant has been discontinued because it helped meet the [call by our members](#) for funding that supports high-growth communities.

Explanation of Federal Capital Funding that is Distributed by the Government of Alberta

Canada Community-Building Fund (CCBF)	<ul style="list-style-type: none"> • CCBF is distributed on a per-capita basis based on census data. • In 2025, \$276 million is available under the CCBF, an increase of \$10 million (3.8 per cent) over 2024. • The \$10 million increase is due to the federal government's two per cent indexation of CCBF each year, which is delivered in \$100 million increments and allocated across all provinces and territories. • This funding is administered under a 10-year agreement between the federal and provincial government. • The CCBF also identifies support for asset management as one of the requirements of the agreement.
Clean Water Wastewater Fund (CWWF)	<ul style="list-style-type: none"> • This is a historical, temporary program that has expended its funds. No further funding is expected for the CWWF.
Investing in Canada Infrastructure Fund (ICIP)	<ul style="list-style-type: none"> • All ICIP funds have all been allocated to projects. Any reference to ICIP funds are for re-profiled amounts or carry-overs from prior years projects as they are allocated for construction. • In total, Alberta received \$3.66 billion through ICIP.
Edmonton and Calgary Light Rail Transit (LRT)	<ul style="list-style-type: none"> • \$1.6 billion in ICIP funding has been allocated over three years (2025-2028) for LRT expansion in Edmonton and Calgary. • ABmunis estimates that \$400 million is being provided by the federal government for these projects in 2025-26.⁶

⁶ The Government of Alberta's 2025 Fiscal Plan reports the total expense on Edmonton and Calgary LRT as a combined total of federal and provincial portions. ABmunis relied on details in the Government of Alberta's 2025 Government Estimates report to estimate that \$400 million of the total \$772 million is federal funding.

Core Operating Funding for Municipal Governments

\$ millions	2023-24 Budget	2024-25 Budget	2025-26 Budget	% Change	Note
Alberta Community Partnership	15.4	15.4	13.4	(13.0%)	1
Emergency Management Preparedness Program	0.2	0.2	0.2		
Family and Community Support Services	105.0	105.0	105.0	-	2
Fire Services Training Program	0.5	0.5	0.5	-	
Grants in Place of Taxes	36.0	38.1	55.3	45.1%	3
Local Government Fiscal Framework Operating	-	60.0	60.0	-	4
Municipal Sustainability Initiative – Operating	60.0	-	-	-	4
Policing Support Grant (formerly MPAG and POG)	98.8	108.8	119.0		5
	315.9	328.0	353.4		

Notable Funding for Community Entities

\$ millions	2023-24 Budget	2024-25 Budget	2025-26 Budget	% Change	Note
Agricultural Service Boards	11.9	11.9	11.9	-	
Agricultural Societies and Exhibition Grants	11.5	11.5	11.5	-	
Agricultural Societies Infrastructure Revitalization	2.5	2.5	2.5	-	
Community Facility Enhancement Program	50.0	50.0	50.0	-	
Community Initiatives Program	17.5	16.0	14.0	(12.5%)	6
Community Recreation Centre Infrastructure Program	-	10.0	10.0	-	
Library Services – Operating	39.7	39.9	39.9	-	
Legal Aid	134.6	110.0	88.1	(19.9%)	
Regional Economic Development Alliances	1.1	1.1	1.1	-	
	268.8	252.9	229.0		

Notes

1. The budget for the Alberta Community Partnership was reduced by \$2 million, reflecting the province's decision in fall 2024 to [eliminate funding](#) to the Calgary Metropolitan Region Board and the Edmonton Metropolitan Region Board.
2. Since 2023, the province has included funding for Food Banks in the budget line item of Family and Community Support Services (FCSS). The figures reported by ABmunis exclude that amount for transparency to show what portion municipalities receive for FCSS.
3. The Grants in Place of Taxes (GIPOT) funding increased from \$36 million to \$38.1 million in 2024-25, which was due to rising property values plus new provincial properties. Based on advocacy by ABmunis and our members, the province has announced a plan to fully fund GIPOT by 2026-27. For 2025-26, GIPOT will be funded at 75 per cent of the eligible tax amount and is forecasted to increase to \$75.3 million in 2026-27 when the program is funded at 100 per cent.
4. In 2024, MSI Operating was replaced by the Local Government Fiscal Framework (LGFF) Operating program at the same \$60 million budget, which has been continued for 2025 as well. In 2024, Municipal Affairs froze the allocations by municipality at the 2023 funding allocations set under the former MSI Operating formula. The plan for the 2025 LGFF Operating allocation formula is likely to be announced shortly.
5. The Policing Support Grant is for any municipality with a population over 5,000 that provides their own police service and was eligible for the former Municipal Policing Assistance Grant and Police Officer Grant.
6. ABmunis is concerned with the 12.5 per cent decrease in the Community Initiatives Program, as the reduction in funding support for community organizations will put further pressure on councils to increase property taxes to fund their local organizations.

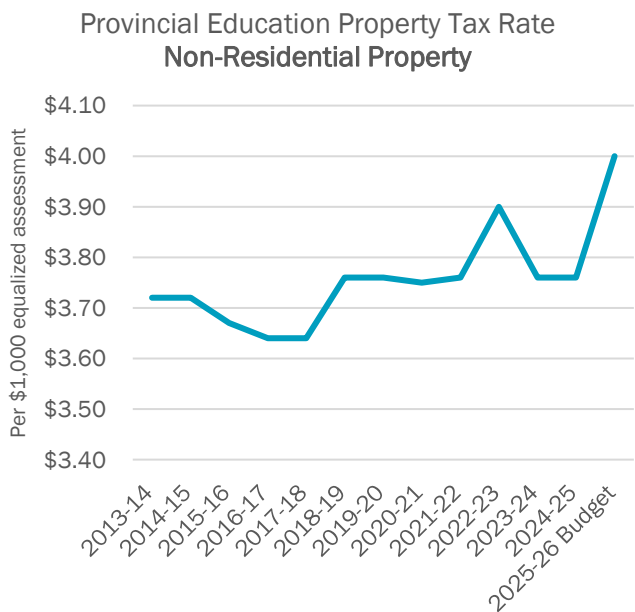
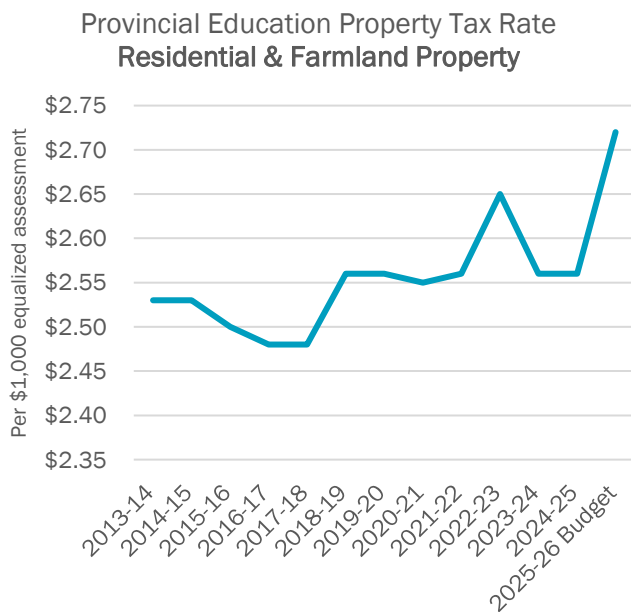
Provincial Education Property Tax

Over the last decade, the Government of Alberta has frequently changed its approach to how it determines the amount of provincial education property taxes to be collected from Alberta's property owners.

	Adjust the mill rates to cover a target % of the K-12 budgeted operating expense	Freeze the mill rates to match the previous year	Adjusted the mill rates to match the previous year's tax revenue amount
2015-16	✓ (32% target)		
2016-17	✓ (32% target)		
2017-18		✓	
2018-19			✓
2019-20		✓	
2020-21			✓ ⁷
2021-22			✓
2022-23			✓
2023-24			✓
2024-25		✓	
2025-26	✓ (31.6% target)		
2026-27 Plan	✓ (33.3% target)		

A shift in tax revenue from personal income taxes to property tax

The Government of Alberta has pivoted again to announce a new strategy to structure provincial property taxes to generate tax revenue that is equivalent to one-third of the operating cost for the Ministry of Education by 2026-27. To meet this goal, the province is increasing the provincial tax rate on residential and farmland properties by 6.3 per cent and increasing the rate on non-residential property by 6.4 per cent in 2025-26.



⁷ Budget 2020 set a plan to set the requisition amount based on Alberta's population growth and inflation but shortly after the release of the budget, the [province reverted](#) to freeze the revenue amount to the 2019-20 year due to the economic impact of the COVID-19 pandemic.

Preliminary Analysis on Alberta's 2025 Budget

Increase in provincial property tax to help fund K-12 education costs

Since 2014-15, the province's revenue from provincial property taxes represented an average of 30.3 per cent of the operating costs for K-12 education. Based on estimates for 2024-25, the ratio is currently at 28.9 per cent and the province's planned tax increase will bring that ratio to 31.6 per cent of the Ministry of Education's operating cost in 2025-26.⁸

An additional 10 per cent increase in provincial property taxes is planned for 2026-27 to reach the target revenue of \$3.4 billion equivalent to one-third of the Ministry of Education's operating costs.

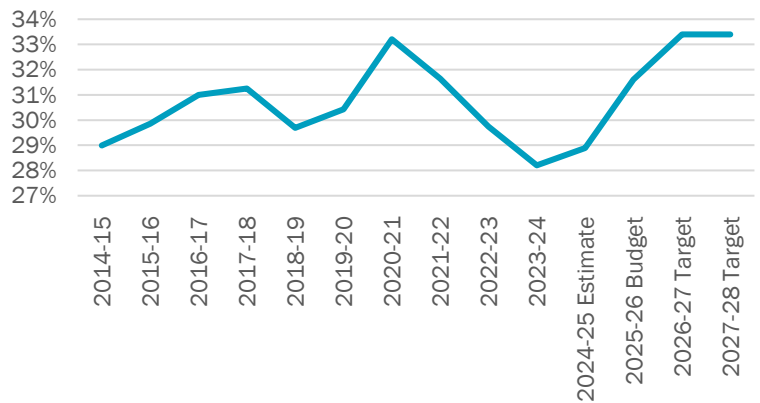
The combination of the tax rate increase plus new development in Alberta is budgeted to increase the province's revenue from property taxes by \$392 million, with total provincial property tax growing from \$2.7 billion in 2024-25 to \$3.1 billion in 2025-26. This is a substantial change from previous years where the province maintained a stable approach to its reliance on property taxes.

Municipal councils will be challenged by the increase in provincial property tax rates

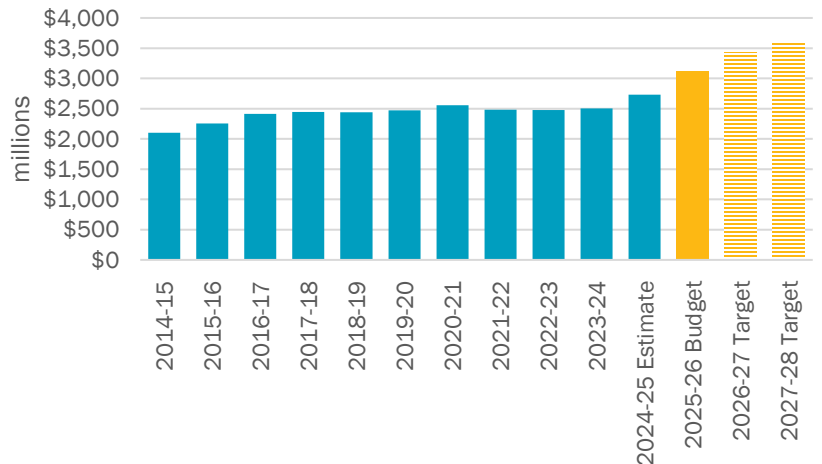
Municipal councils are always aware that the Government of Alberta may increase provincial property taxes, but we had no forewarning of the province's plan to substantially increase its reliance on property taxes to fund its revenue needs. As always, municipal governments will be responsible to collect this tax on behalf of the Government of Alberta and as a result, will wear much of the political blame for this tax increase.

Now that the province has released their budget, municipalities will finalize their 2025 budget and set their municipal tax rates for the 2025 year. Due to the increase in provincial property taxes, councils will face political pressure to limit any future increase in municipal property taxes, despite the long-term needs of their community. This will likely result in lower service levels in many communities and/or deferred maintenance of local infrastructure.

Provincial Education Property Tax Revenue as a % of the Operating Expense for K-12 Education



Provincial Property Tax Revenue



\$ millions	2023-24 Actual	2024-25 Estimate	2025-26 Budget	2026-27 Forecast	2027-28 Forecast
Provincial education property tax	2,504	2,732	3,124	3,435	3,576
Year-over-year change (%)		9.1%	14.3%	10.0%	4.1%

⁸ The spike in 2020-21 is a combination of the reduction in operating costs for K-12 education from \$8.1 billion in 2019-20 to \$7.7 billion in 2020-21 and an \$84 million increase in provincial property tax revenue that year.

GOOD TO KNOW

AN OVERVIEW OF ALBERTA'S 2025 FISCAL PLAN

An Overview of the 2025 Fiscal Plan

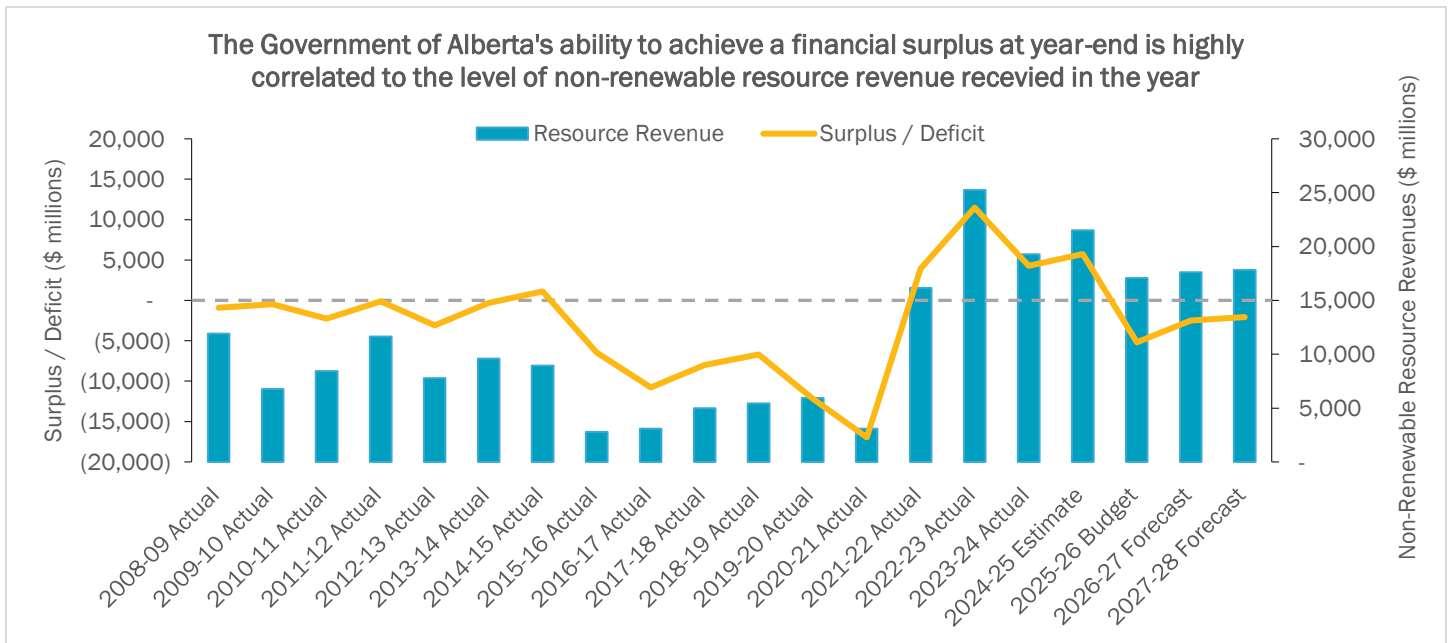
The Government of Alberta is projecting a \$5.2 billion deficit in 2025-26. This is following surpluses of \$4.3 billion in 2023-24 and \$5.8 billion (forecasted) in 2024-25. The 2024-25 surplus can be attributed to significantly higher investment income (+58 per cent) and non-renewable resource revenue (+34 per cent) than initially budgeted.

'Cautious' and 'uncertain' best describe the Government of Alberta's budget situation due to reliance on non-renewable natural resource revenue to drive its surplus or deficit position and the United States (US) being Alberta's most important trade partner. While the Government of Alberta is touting a strategy to dramatically grow the Heritage Savings Trust Fund to \$250 billion by 2050, it is also projecting lower revenues over the next three years compared to the 2024-25 forecast. This is in part due to the introduction of an 8 per cent tax bracket for personal income up to \$60,000, which is projected to reduce tax revenue by \$1.2 billion.

Even with Alberta's population growth expected to start to wane in 2025, population increases of 159,000 in 2023 and 189,000 in 2024 are putting tremendous strain on infrastructure and provincial services. In the coming years, challenging decisions will need to be made regarding the services levels Albertans expect, the property tax increases required to sustain their communities, and provincial operational and capital investment required to meet expectations.

Non-Renewable Natural Resource Revenue Determines Surplus or Deficit

The graph below shows the trend of non-renewable resource revenues in comparison to the Government of Alberta's year-end operational surplus or deficit. The trend shows the direct correlation between the provincial government's financial position and the volume of non-renewable resources earned year-to-year. The 10 per cent energy tariffs expected to be imposed by the US are expected to be detrimental to Alberta, but the impact should be somewhat buffered by Canada's weak dollar and the lack of substitutes for Canadian oil in US markets.



Source: Government of Alberta's 2025-28 Fiscal Plan, Schedule 25: Historical Fiscal Summary, page 157.

Manufacturing and Agricultural Sectors to Face 'Head Winds'

Alberta's manufacturing and agricultural sectors are expected to be 'hit hard' by US-imposed tariffs. In 2024, Alberta exported \$32 billion worth of manufactured goods to the US, comprising nearly three-quarters of its total international manufacturing exports. And unlike energy products, manufactured goods tend to be greatly affected by tariffs due to the ready availability of domestic substitutes in the US. Crop and livestock export volumes are expected to decrease, shrinking these sectors of the Alberta economy.

Preliminary Analysis on Alberta's 2025 Budget

Municipal Governments Need a Bigger Piece of the 'Fiscal Pie'

Funding provided to municipalities via the Local Government Fiscal Framework (LGFF) is directly tied to the provincial government's revenues. With 2025-26 projected revenues being less than what was forecasted in 2024-25, municipalities stand to receive less financial support while needing to provide more to their communities. This context is particularly important as the Government of Alberta has formalized how it will allocate future cash surpluses as part of the *Sustainable Fiscal Planning and Reporting Act*, which primarily directs it to the Heritage Fund or repaying maturing debt.

ABmunis will be advocating for the Government of Alberta to engage municipalities in frank discussions about how it allocates funds, including future cash surpluses, to ensure the sustainability of municipal tax rates, infrastructure, and service delivery. This is further highlighted in Municipal Affairs' expenditures, as a percentage of the Government of Alberta's total expenditures, which have been decreasing year-to-year since 2011-12.

Statement of Operations

\$ millions	2023-24 Actual	2024-25 Estimate	2025-26 Budget	2026-27 Forecast	2027-28 Forecast
Revenue					
Personal income tax	15,160	16,120	15,510	16,271	16,981
Corporate income tax	7,044	7,351	6,764	6,938	7,254
Other tax revenue	4,543	5,995	6,563	6,941	7,156
Resource revenue	19,287	21,509	17,067	17,620	17,815
Investment income	4,581	5,171	2,882	3,135	3,467
Premiums, fees, and licenses	5,565	5,565	5,636	5,874	6,032
Other own-source revenues	6,216	6,022	6,428	6,859	7,037
Federal transfers	12,336	12,958	13,287	13,753	14,228
Total revenue	74,732	80,692	74,138	77,390	79,969
Health	27,447	29,815	30,465	30,982	32,121
Basic/Advanced education	16,359	17,423	18,069	18,426	18,880
Social services	8,035	8,487	9,163	8,751	8,780
Other program expenses	15,829	16,371	19,059	18,785	18,995
Total program expense	67,670	72,096	76,756	76,944	78,776
Debt servicing costs	3,149	3,199	2,968	3,258	3,629
Pension provisions	(372)	(363)	(375)	(384)	(389)
Total expense	70,447	74,932	79,349	79,818	82,016
Surplus / (Deficit)	4,285	5,760	(5,211)	(2,428)	(2,047)

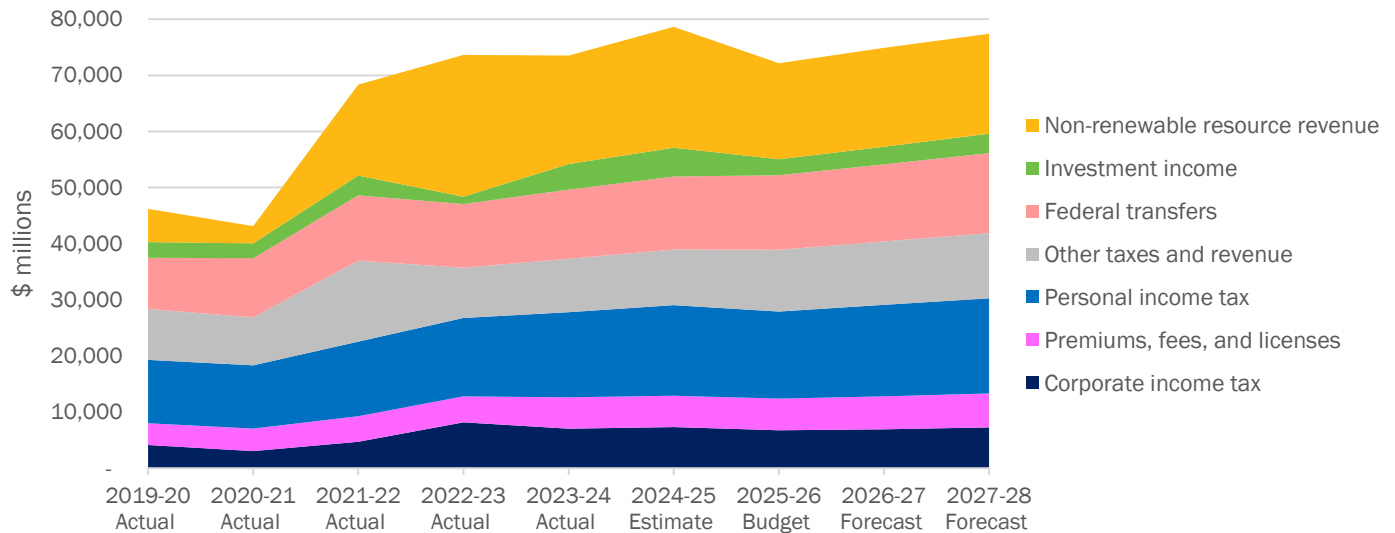
Source: Alberta's 2025-28 Fiscal Plan, Schedule 25: Historical Fiscal Summary, page 157.

Revenues

Total revenues are forecasted to be \$74.1 billion in 2025-26, a decrease of one per cent from the 2024-25 budget. In 2025-26, 23 per cent of total government revenue is estimated to come from non-renewable resource revenues, with another 20 per cent coming from personal income tax. After 2025-26, revenue sources are predicted to remain stable or increase nominally, apart from personal income tax revenue, which will increase by 4 to 5 per cent year over year.

Preliminary Analysis on Alberta's 2025 Budget

Government of Alberta revenues by source



Expenditures

Total expenditures for 2025-26 are projected to increase by \$6.167 billion compared to the 2024-25 budget, which is an 8.4 per cent increase. Specifically, the Government of Alberta is projecting to spend more on:

- Healthcare (5 per cent),
- K-12 education (7 per cent),
- Social services ministries (10 per cent),
- Other Ministries / Legislative Assembly (8 per cent),
- Total operating expense (7 per cent),
- Amortization / inventory consumption / loss on disposals (9 per cent), and
- Contingency (100 per cent).

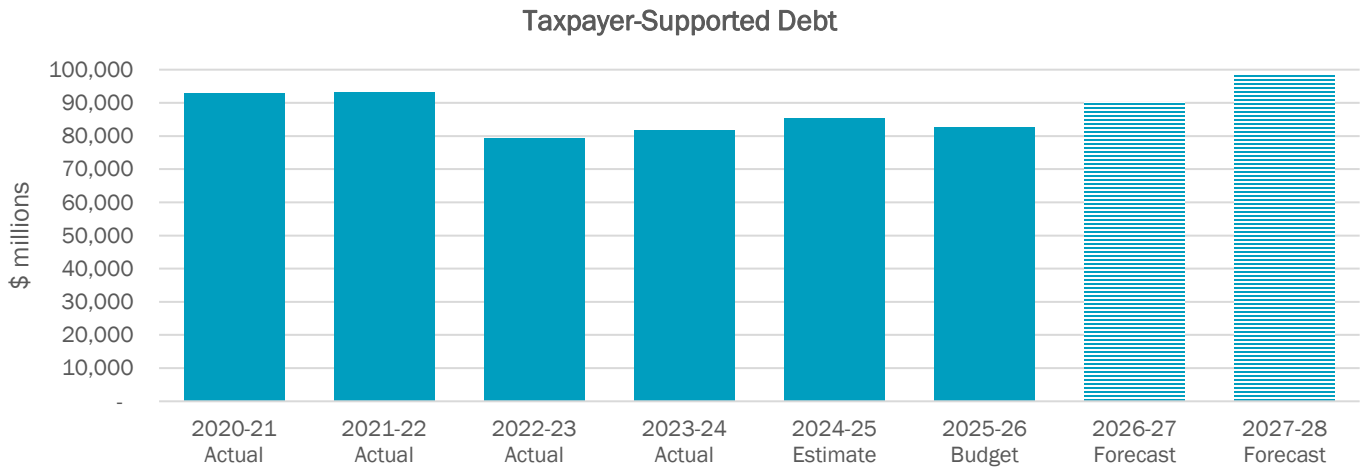
Notably, the very substantial increase to the contingency expenditure line is in response to the potential impacts of US-imposed tariffs and potential challenges related to compensation agreements being negotiated across government. The government also plans to spend 12 per cent less on debt servicing.

Taxpayer-Supported Debt and Debt Servicing Costs

Debt servicing costs are forecast to decrease by \$200 million in 2025-26 to \$3 billion. This is largely attributed to the gradual reduction in interest rates by the Bank of Canada starting in 2024.

Taxpayer-supported debt is estimated to be \$85.4 billion at the end of 2024-25 and \$82.8 billion at the end of 2025-26. This debt is expected to increase year-to-year as a result of deficit positions forecasted in future years.

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Contingency for Disasters

A total expense contingency provision of \$4 billion has been included in *Budget 2025*. This is an increase of \$2 billion to address unanticipated spending, including compensation pressures, emergencies, and emerging priorities that may arise during the year and that are not practical to delay until the next budget. This increase helps the government manage potential U.S. trade tariffs, economic fluctuations, and unexpected expenses. It also accounts for compensation agreements across public sectors like healthcare and education.

Future contingency levels are set at \$3.3 billion in 2026-27 and \$3.7 billion in 2027-28.

Key Energy and Economic Assumptions

\$ millions	2024-25 Estimate	2025-26 Forecast	2026-27 Forecast	2027-28 Forecast
Crude Oil Prices				
WTI (US\$/bbl)	74.00	68.00	71.00	71.50
Light-Heavy Differential (US\$/bbl)	13.20	17.10	16.50	15.60
WCS @ Hardisty (Cdn\$/bbl)	84.70	73.10	75.80	75.80
Natural Gas Price				
Alberta Reference Price (Cdn\$/GJ)	1.20	2.50	3.10	2.90
Production				
Conventional Crude Oil (000s barrels/day)	528	519	512	504
Raw Bitumen (000s barrels/day)	3,455	3,558	3,689	3,752
Interest Rates				
10-year Canada Bonds (%)	3.30	3.10	3.10	3.10
Exchange Rate (US\$/Cdn\$)				

Source: Alberta's 2025-28 Fiscal Plan, Energy and Economic Assumptions, page 10.

Ministry Highlights

All expense figures presented in the following tables are sourced from the Government of Alberta's 2025-26 Fiscal Plan, Schedule 3: Statement of Operations, page 144.

Advanced Education

Expense \$ millions	2023-24	2024-25		2025-26	2026-27	2027-28
	Actual	Budget	Estimate	Budget	Target	Target
	6,823	7,049	7,342	7,411	7,411	7,411

- The ministry's budget will increase by 5 per cent in 2025-26.
- \$78 million per year will be invested over the next three years to create more seats in apprenticeship classes across the province to build skilled trades that will respond to the needs of industry and connect Albertans with jobs.
- \$4 million is allocated to the First Nations Colleges Grant, which is distributed equally across five colleges in rural and remote Indigenous communities.

Affordability and Utilities

Expense \$ millions	2023-24	2024-25		2025-26	2026-27	2027-28
	Actual	Budget	Estimate	Budget	Target	Target
	127	92	132	168	169	166

- Affordability and Utilities is exploring rate design changes to ensure distribution costs are more consistent across the province.
- The Ministry will be implementing the Natural Gas Rebate Program, which is intended to protect Albertans from spikes in natural gas prices.

Agriculture and Irrigation

Expense \$ millions	2023-24	2024-25		2025-26	2026-27	2027-28
	Actual	Budget	Estimate	Budget	Target	Target
	2,650	993	2,066	984	995	927

- Total expense is estimated at \$984 million, \$1,082 million lower than the 2024-25 third quarter forecast. This is primarily due to \$1,112 million in 2024-25 in-year disaster assistance that does not continue in 2025-26.
- \$9 million is allocated over three years for the University of Calgary Veterinary Medicine to improve access to diagnostic services.

Arts, Culture and Status of Women

Expense \$ millions	2023-24	2024-25		2025-26	2026-27	2027-28
	Actual	Budget	Estimate	Budget	Target	Target
	262	260	251	226	212	220

- Despite the 13.9 per cent overall decrease in the Ministry's budget:
 - Operating expenses will increase by \$11 million.
 - Federally-funded initiatives under the National Action Plan to End Gender-Based Violence will receive an additional \$12 million.
 - The Alberta Foundation for the Arts will see a \$4.5 million funding boost.
 - Non-profit organizations will have access to \$84.6 million through community grants programs; this is an increase 11.6 per cent from the 2024-25 budget.
- These increases are offset by a \$36 million reduction in capital grants.

Children and Family Services

Expense \$ millions	2023-24	2024-25		2025-26	2026-27	2027-28
	Actual	Budget	Estimate	Budget	Target	Target
	1,606	1,498	1,504	1,595	1,645	1,650

- The total expense for this Ministry will increase by \$91 million, or 6.1 per cent from the 2024-25 estimate.
- Most of the increases are for child intervention and Alberta Child and Family Benefit payments.
- Child intervention funding is increasing by \$58 million (6.5 per cent), to \$957 million in 2025-26; this is primarily to support contracted agencies facing recruitment challenges and rising costs.
- An additional \$19 million over three years is allocated to women's shelters to support increasing demand and higher costs.
- In 2025-26, \$67million is allocated to Family Resource Networks to develop and deliver prevention and early intervention programming; this is the same as in 2024-25.
- The Alberta Child and Family Benefit, a non-taxable benefit supporting child well-being, addressing child poverty, and improving the quality of life for children and families, is budgeted at \$375 million in 2025-26, an increase 8.4 per cent over 2024-25 due to indexed increases and anticipated population growth.
- The province has also instituted a new policy that extends access to Alberta Child and Family Benefit payments when a child has passed away.

Education

Expense \$ millions	2023-24	2024-25		2025-26	2026-27	2027-28
	Actual	Budget	Estimate	Budget	Target	Target
	9,393	9,759	9,972	10,398	10,791	11,213

- The Ministry's overall budget will increase by 6.5 per cent, rising from \$9.7 billion in 2024-25 to \$10.4 billion in 2025-26, with projected growth to \$11.2 billion by 2027-28.
- Operating expenses will increase by \$426 million, 4.5 per cent from 2024-25 and are expected to grow at a rate of 4.1 per cent annually, reaching \$825 million by 2027-28.
 - \$55 million is allocated in 2025-26 to address classroom complexity, including hiring specialists, and training and development to improve access to educational assistants.
- A significant portion of the budget is being allocated for the design and construction of new schools and the modernization of existing ones.
 - The 2025-26 budget allocates \$789 million for the construction of school facilities in 2025-26, with 3.3 billion in capital investment being allocated over three years for the maintenance, planning, and development of new schools.
 - Budget 2025-26 also includes \$8.6 billion for the New School Construction Accelerator Program Funding that will support approximately 150,000 new student spaces, with 90,000 expected to be completed within the next four years.

Energy and Minerals

Expense \$ millions	2023-24	2024-25		2025-26	2026-27	2027-28
	Actual	Budget	Estimate	Budget	Target	Target
	965	1,041	1,057	1,122	991	1,014

- Royalties from bitumen and crude oil are expected to decrease, while royalties from natural gas are expected to increase.
- \$145 million is allocated to the Orphan Well Association to support continued remediation of orphan wells.

Environment and Protected Areas

Expense \$ millions	2023-24	2024-25		2025-26	2026-27	2027-28
	Actual	Budget	Estimate	Budget	Target	Target
	465	557	458	570	523	537

- The Ministry's budget will increase by 2.3 per cent, rising from \$557 million in 2024-25 to \$570 million in 2025-26.
- Budget highlights include revised revenue forecasts for the Technology Innovation and Emissions Reduction Fund (TIER):
 - TIER revenue is estimated at \$397 million, compared to \$542 million in Budget 2024, and is expected to further decrease in 2026.
 - This fund implements Alberta's industrial carbon pricing and emissions trading framework.
 - It also supports industrial facilities in reducing emissions, investing in clean technology, and improving cost efficiency.
- \$5.4 million in annual funding is being added to support the expansion of the Aquatic Invasive Species Program, which manages and prevents the entry of species like zebra mussels and goldfish from entering Alberta's water system.
- Water management remains a key priority in the 2025-26 budget:
 - The Department of Environment and Protected Areas will review and assess current water conservation processes. This work is expected to be completed by December 2026, which is timely as ABmunis recently updated our [2024 Water Conservation, Efficiency, and Productivity plan](#).
- \$40 million is allocated for caribou recovery planning and actions in 2025-26 to maintain and improve caribou habitat while supporting economic, recreational, and traditional land uses. This is a 4.9 per cent increase from 2024-25 budget allocation.
- \$22.2 million is allocated to conservation programs including \$10 million from the Land Stewardship Fund in 2025-26 to support the conservation and stewardship of land in Alberta. This is consistent with 2024-25 budget allocation.
- \$18.1 million is allocated to effectively anticipate, respond to, and mitigate the impact of adverse environmental events or emergencies in 2025-26. This is a significant decrease of 62 per cent in funding from the 2024-25 allocation of \$47.7 million
- ABmunis values its partnership, funded through TIER, with the Government of Alberta to support practical action on sustainable environment practices through several programs delivered by the Municipal Climate Change Action Centre (MCCAC).

Executive Council

Expense \$ millions	2023-24	2024-25		2025-26	2026-27	2027-28
	Actual	Budget	Estimate	Budget	Target	Target
	48	63	62	67	67	67

- This Ministry's budget will increase by 6 per cent in 2025-26 as it continues to lead the coordination and advancement of Alberta's priorities relating to other governments across Canada and internationally.
- Notable initiatives include:
 - Building and maintaining strong relationships with priority international partners, particularly with national- and state-level officials in the United States, and key markets in Latin America, the Indo-Pacific region, the Middle East, and Europe.
 - Supporting Invest Alberta Corporation's (IAC) governance in collaboration with other Ministries to lead investment attraction into Alberta and to fulfil its mandate as described in the Alberta Investment Attraction Act.
- The budget for the Premier's office will increase by nearly \$5 million or 23 per cent.

Forestry and Parks

Expense \$ millions	2023-24	2024-25		2025-26	2026-27	2027-28
	Actual	Budget	Estimate	Budget	Target	Target
	1,166	410	1,116	403	405	395

- The Ministry's budget for 2025-26 is \$403 million, which is a 14.8 per cent increase from the 2024-25 allocation of \$351 million.
- \$30.7 million is allocated to support wildfire mitigation initiatives.
- \$2.1 million is allocated to modernize wildfire applications.

Health

Expense \$ millions	2023-24	2024-25		2025-26	2026-27	2027-28
	Actual	Budget	Estimate	Budget	Target	Target
	22,091	22,602	23,695	24,037	24,557	25,724

- Budget 2025 supports the ongoing refocusing of the health care system, including the creation of four new provincial health agencies:
 - Recovery Alberta (overseen by the Minister of Mental Health and Addiction, operational September 2024)
 - Primary Care Alberta (overseen by the Minister of Health, operational February 2025)
 - Acute Care Alberta (overseen by the Minister of Health launched February 2025)
 - Assisted Living Alberta (overseen by the Minister of Seniors, Community and Social Services) launching April 1, 2025)
- Alberta's growing population is creating fiscal challenges for the health system. This includes growth in the elderly population that consumes the largest portion of health services, as well as increasing patient complexity, rising wages for health care workers, and inflationary pressures on supplies and utilities.
- In 2025-26, health operating expense will increase by \$990 million (5.7 per cent) from Budget 2024, with \$26 million of this increase offset by higher federal transfers.
- Other increases in 2025-26 include \$451 million for physician compensation and \$513 million for Alberta Health Services cost pressures, mainly due to higher volume and inflation.
- \$44 million is allocated to the Physician Training Expansion Program. This program is delivered through rural training centres and provides rural, Indigenous, and other learners with increased access to medical education in rural areas.
- \$2 million is allocated in 2025-26 for the expansion and upgrades of Keyano College to provide training for in-demand programs like nursing and paramedicine.
- The province is also adding 439 additional spaces for certification and licensing of internationally educated nurses.
- \$20 million in 2025-26 will be invested in the Nurse Practitioner Primary Care Program to improve access to primary health practitioners in urban and rural communities across Alberta.
- \$60 million, including \$40 million in new funding, is allocated to the Emergency Medical Services (EMS) Vehicles Capital Program to purchase new EMS vehicles and ambulances, upgrade the existing fleet, and acquire additional equipment.
- A total of \$3.8 billion in health capital funding will be invested over the next three years to maintain or expand health care facilities in Alberta.
 - This includes \$265 million for the Alberta Surgical Initiative (ASI) capital program to increase physical capacity for surgical procedures. ASI funding will be used to build more operating rooms, renovate existing space, and purchase new equipment for publicly owned and operated hospitals.

Immigration and Multiculturalism

Expense \$ millions	2023-24	2024-25		2025-26	2026-27	2027-28
	Actual	Budget	Estimate	Budget	Target	Target
	39	42	40	42	42	42

- Total expense (all operating) is \$42 million in 2025-26, an increase of almost \$2 million from the 2024-25. This is mainly due to a 79 per cent increase in application fees paid by applicants to the Alberta Advantage Immigration Program and the introduction of new fees for International Qualifications Assessment Services.
- A decline in the number of immigrants is expected as a result of recent federal policy changes.
- Support for Newcomer Integration is forecasting support for up to 16,000 individuals, a decrease from 20,652 individuals in 2023-24.

Indigenous Relations

Expense \$ millions	2023-24	2024-25		2025-26	2026-27	2027-28
	Actual	Budget	Estimate	Budget	Target	Target
	225	220	237	238	237	238

- Indigenous Relations' work involves leading the facilitation of cross-government collaboration with municipalities, utility commissions, and industry for projects, programs, and services that support Indigenous communities. The Ministry also responds to federal Indigenous initiatives and legislation, including Jordan's Principle.
- The Alberta Indigenous Opportunities Corporation (AIOC) is a provincial corporation that enables access to capital funding for Alberta-based Indigenous groups investing in medium- to large-scale natural resources, agriculture, transportation, and other related infrastructure. AIOC had an increase in funding of \$0.5 million.

Infrastructure

Expense \$ millions	2023-24	2024-25		2025-26	2026-27	2027-28
	Actual	Budget	Estimate	Budget	Target	Target
	862	885	944	921	952	933

- Under the School Accelerator Program, Infrastructure is committed to constructing up to 30 new schools.
- ABmunis has an active resolution on [school site servicing costs](#).
- There are concerns from municipalities that if they do not have a serviced site prepared, they will miss out on funding for a new school.

Jobs, Economy and Trade

Expense \$ millions	2023-24	2024-25		2025-26	2026-27	2027-28
	Actual	Budget	Estimate	Budget	Target	Target
	1,558	1,862	1,949	2,315	1,767	1,773

- \$95 million is allocated to the Alberta Film and Television Tax Credit, a \$10 million decrease from 2024-25.
- \$15 million is allocated to the Investment and Growth Fund.
- \$3 million is for the North Regional Economic Development
- \$1.6 billion is allocated to increase access to affordable, high-quality, and inclusive licensed childcare and \$324 million to support the recruitment and retention of early childhood educators working in licensed child care.
 - Forecasted childcare expenses include a decrease of \$492 million by 2027-28, reflecting provincial investment to support the childcare system while preparing to negotiate a renewed funding agreement with the federal government. The results of these negotiations could impact Alberta's future funding levels,

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Justice

Expense \$ millions	2023-24	2024-25		2025-26	2026-27	2027-28
	Actual	Budget	Estimate	Budget	Target	Target
	659	691	694	707	716	711

- Court and Justice Services operating expenses are \$276 million, an increase of \$12 million (4.5 per cent) from 2024-25, to address higher volumes of court cases and to improve capacity to hear criminal and family matters in a timely and appropriate manner.
- Funding for Alberta Crown Prosecution Services is \$147 million in 2025-26, an increase of \$8 million (5.8 per cent) from 2024-25. The increase supports a new Human Trafficking Unit which aims to hold perpetrators accountable; disrupt and dismantle human trafficking enterprises; and hire specialized resources to manage and support the growing volume of prosecutions. Funding will also address growth in criminal and youth prosecutions.
- The government is also working with the Alberta Law Foundation to increase its contribution to Legal Aid Alberta. While the provincial grant to Legal Aid Alberta is decreasing in 2025-26 by \$22 million or 20 per cent, current service levels will be maintained as a result of increased contributions from the Alberta Law Foundation.

Mental Health and Addiction

Expense \$ millions	2023-24	2024-25		2025-26	2026-27	2027-28
	Actual	Budget	Estimate	Budget	Target	Target
	1,588	1,862	1,949	2,315	1,767	1,773

- Mental Health and Addiction operating expense has increased by \$64 million (4 per cent) from 2024-25, due mainly to higher demand for services due to population growth.
- Operating expense is targeted to increase by another \$79 million over two years to:
 - Implement the involuntary treatment framework, Recovery Alberta services, and 11 new voluntary recovery communities that will be operational by 2027. This includes five recovery communities in Indigenous communities. Three communities, with a total of 200 beds, have already been completed in Red Deer, Lethbridge and Gunn. The Calgary Recovery Community is scheduled to open in 2025.
 - Expand mental health classrooms from 20 to 60 for clinical support to students with complex mental health needs.
- \$207 million is allocated over three years for the development of specialized secure mental health and addiction facilities to provide involuntary care for adults and youth suffering from mental health or addiction issues who are a danger to themselves or others.
- \$4 million will be invested in 2025-26 to add additional mental health professional spaces in Alberta's post-secondary institutions. The Mental Health Professionals Enrollment Expansion Grant will support 12 institutions to create 761 new seats in high-demand mental health programs.
- \$61.9 million is allocated to improving access to mental health and addiction treatment services in police and correctional settings to help facilitate recovery for individuals interacting with the justice system.

Municipal Affairs

Expense \$ millions	2023-24	2024-25		2025-26	2026-27	2027-28
	Actual	Budget	Estimate	Budget	Target	Target
	989	1,287	1,311	1,388	1,377	1,475

- Key announcements by Municipal Affairs are covered in the above sections of this report.

Public Safety and Emergency Services

Expense \$ millions	2023-24	2024-25		2025-26	2026-27	2027-28
	Actual	Budget	Estimate	Budget	Target	Target
	1,494	1,279	1,460	1,350	1,367	1,366

- Total expense for Public Safety and Emergency Services is \$1.35 billion in 2025-26, \$110 million (7.5 per cent) lower than the estimated expense for 2024-25. This is mainly due to \$163 million in 2024-25 in-year emergency expense that does not continue in 2025-26 (partly offset by increases of \$46 million in operating expense and \$7 million in capital grants).
- A \$46 million increase in Ministry operating expense includes:
 - \$7 million for 911 call centres offset by the 911 levy.
 - \$2 million from the federally funded Gun and Gang Violence Action Fund (less \$1 million in reductions and transfer to capital investment).
 - \$24 million to secure the Alberta-US border. A new Interdiction Patrol Team will combat drug smuggling, gun trafficking, illegal border crossing and other illegal activities. This team will include Peace Officers to enforce Criminal Code and provincial statutes along the international border.
- \$12 million is allocated to the Victims of Crime Assistance Program in 2025-26 to facilitate direct and timely supports and services to victims, including emergency expenses and recovery. \$26.8 million is committed to external partner organizations that provide supports and services to victims of crime and tragedy, including the implementation of the new victim service delivery model.
- Alberta Emergency Management Agency operating expense is \$84 million in 2025-26, \$3 million (3.7 per cent) higher than forecast in 2024-25, mainly for disaster risk reduction, public education, and grants for specialty teams in emergency management.
- Budget 2025 also allocates funding over three years to support ongoing projects and programs and to fund new measures aimed at mitigating hazards from natural disasters. This includes:
 - \$155 million for Flood Mitigation projects, with \$12 million in new funding to advance planning and regulatory approval processes to mitigate flood and drought hazards in the Bow River basin.
 - \$47 million in capital support for wildfire management.
 - \$20 million to enhance Public Safety and Emergency Infrastructure, including \$1.6 million to design and procure a mobile air monitoring lab to respond to emergency air monitoring requests.

Seniors, Community and Social Services

Expense \$ millions	2023-24	2024-25		2025-26	2026-27	2027-28
	Actual	Budget	Estimate	Budget	Target	Target
	8,929	9,590	9,770	10,603	10,712	10,867

- Total expense in 2025-26 is \$10.6 billion, an \$833 million (8.5 per cent) increase from the 2024-25 estimate, due mainly to the impact of population growth on core social programs and continuing care, a short-term bump in estimated need for support programs from potential US tariffs, and steadily rising capital grants for housing programs.
- Funding for Family and Community Support Services (FCSS) remains flat at \$105 million.
- Assisted Living Alberta operating expense is \$3.8 billion in 2025-26, an increase of \$184 million (5 per cent) from 2024-25 primarily from population growth.
- Federal funding of about \$40 million per year for the next three years is forecast under the Aging with Dignity agreement. This funding enables seniors to receive home care and supports to age well at home; innovation in community care; and higher quality facility-based care in their community. The funding also supports wage enhancements for Personal Support Workers and should lead to improved outcomes in a growing segment of the continuing care sector.
- Employment and Income Support expense is estimated at \$1.255 billion in 2025-26, an increase of \$258 million (26 per cent) from the 2024-25 estimate. The increases are driven mainly by the significant population growth in 2023 and 2024 that was not fully anticipated during Budget 2024 planning. \$38 million has been added in 2025-26 in anticipation of potential US tariffs.

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- Funding for the Assured Income for the Severely Handicapped (AISH) program is \$1,641 million in 2025-26, a net decrease of \$49 million (2.9 per cent) from the 2024-25 estimate.
- Funding is also allocated to prepare for the new Alberta Disability Assistance Program set to launch in 2026, including expansion of funding for employment supports for disabled Albertans.
- Other disability services programs are budgeted at \$1.71 billion, an \$86 million increase from 2024-25, with grants under the Persons with Developmental Disabilities increasing by \$73 million, Family Support for Children with Disabilities expense increasing by \$9 million, and program support up \$4 million. Increases are driven by caseload pressures.
- Support to lower-income seniors through Alberta Seniors Benefits is increasing by \$33 million (6.5 per cent) in 2025-26, to \$540 million, and reaches \$619 million by 2027-28, due to growth in the seniors' population and annual rate escalation.
- In 2025-26, \$212.7 million is allocated to support homeless shelters, Navigation and Support Centres, and housing and supports programs to assist Albertans experiencing homelessness.
- Alberta Social Housing Corporation (ASHC) expense is increasing by \$245 million (62.0 per cent) in 2025-26, to \$641 million, with most of the increase due to a \$221 million increase in capital grants. Capital grant programs include \$767 million over three years to expand housing options for seniors, families, and individuals under the Affordable Housing Strategy; support for Indigenous housing; and \$50 million per year for lodges.
- ASHC operating programs include support for social, specialized and affordable housing, rental assistance and others. These are budgeted at \$343 million in 2025-26, an increase of \$23 million (7.1 per cent) from 2024-25. Increases mainly address pressures in rental assistance from market conditions, support housing providers with operational pressures to maintain service quality, and support lodge operators providing housing to low-income seniors.
- \$769 million is allocated to support transformational changes in continuing care and the new continuing care agency, Assisted Living Alberta.
- The 2025 Capital Plan allocates \$1.1 billion over three years to enhance affordable housing and social supports across the province. Combined with related Capital Maintenance and Renewal (CMR funding), nearly \$1.2 billion is being allocated to housing and seniors' facilities. Key investments (each over three years) include:
 - \$655 million for the Affordable Housing Partnership Program, an increase of \$250 million from *Budget 2024*, to support the goal of creating 13,000 affordable housing units.
 - \$150 million, including \$50 million in new funding, for the Seniors Lodge Modernization Program.
 - \$113 million, including \$21 million in new funding, for the Affordable Housing Strategy. This strategy funds the maintenance of government-owned social housing buildings.
 - \$769.4 million for continuing care. This funding will be used to develop new continuing care spaces; modernize existing space; develop culturally appropriate spaces for Indigenous groups and organizations; and create innovative small care homes.

Service Alberta and Red Tape Reduction

Expense \$ millions	2023-24	2024-25		2025-26	2026-27	2027-28
	Actual	Budget	Estimate	Budget	Target	Target
	179	203	208	203	203	203

- Budget 2025 provides an increase of \$4 million over three years for health care card modernization.

Technology and Innovation

Expense \$ millions	2023-24	2024-25		2025-26	2026-27	2027-28
	Actual	Budget	Estimate	Budget	Target	Target
	812	938	930	1,010	1,109	917

- Budget 2025 allocated \$42 million for modernizing government technology.

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- \$106.2 million is allocated to fund approved fixed wireless access and fibre to the home broadband projects as a part of the ongoing Broadband Strategy, which aims to connect every community across the province to broadband services by the end of fiscal year 2026-27. \$48 million is re-profiled from 2024-25,

Tourism and Sport

Expense \$ millions	2023-24	2024-25		2025-26	2026-27	2027-28
	Actual	Budget	Estimate	Budget	Target	Target
	112	136	136	133	125	121

- The Ministry will continue to implement Higher Ground: Alberta's Tourism Strategy and grow the province's visitor economy to \$25 billion in annual visitor expenditures by 2035.
- \$10 million is allocated to the Active Communities Initiative to support the development of small to mid-sized sport and recreation facilities throughout the province.
- \$2.5 million is allocated to support major sport events, such as national and international championships.

Transportation and Economic Corridors

Expense \$ millions	2023-24	2024-25		2025-26	2026-27	2027-28
	Actual	Budget	Estimate	Budget	Target	Target
	2,205	2,734	2,715	2,681	3,042	2,892

- Transportation and Economic Corridors (TEC) is responsible for delivering key road and bridge projects. Highlights from Budget 2025 include:
 - Highway 3 twinning from Taber to Burdett,
 - Highway 40 twinning south of Grande Prairie,
 - Highway 63 twinning north of Fort McMurray, and
 - Highway 881 safety and roadway improvements.
- TEC supports municipal transit solutions through investments in Edmonton and Calgary's LRT systems. Combined municipal and federal investments in LRT systems will be \$776 million in 2025.
- TEC is also responsible for the Passenger Rail Master Plan. \$6 million has been allocated to the development of this plan, which will explore the feasibility of passenger rails connections between Edmonton and Calgary, the mountain parks, regional rail lines to connect municipalities, and integration with municipal mass transit systems.
- \$13 million has been allocated to the Traffic Safety Fund.

Treasury Board and Finance

Expense \$ millions	2023-24	2024-25		2025-26	2026-27	2027-28
	Actual	Budget	Estimate	Budget	Target	Target
	2,260	2,108	2,159	2,227	2,256	2,265

- Budget 2025 delivers on the government's election campaign promise to implement an eight per cent tax bracket for personal income taxes. This will reduce personal income tax revenue by \$1.2 billion in 2025-26.
- The Ministry is also making various investments to support the province's goal of increasing the Heritage Savings Trust Fund from the current \$25 billion to \$250 billion by 2050.
- While not mentioned in the Government of Alberta's Budget 2025 documents, at ABmunis' 2024 Convention, the Premier announced the province's plan to [remove the premium on capital loans](#) from the province to municipal governments. ABmunis advocated for this change to reduce the long-term cost of capital infrastructure and we are pleased to see that the new policy will take effect on April 1, 2025.



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